

## SOUTH CAMBRIDGESHIRE DISTRICT COUNCIL

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<u>Notes :</u>	
(1)	These Estimates have been compiled on a cash outturn basis; therefore, allowances for price inflation have been incorporated in the figures.

## GENERAL FUND SUMMARY

Actual 2008/09 £	<b>NET EXPENDITURE</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	Portfolio			
3,313,990	Finance and Staffing	3,560,470	3,509,380	3,832,890
5,638,342	Environmental Services	6,462,290	6,184,420	6,205,080
0	income foregone on fees and charges in 2009/10	(17,150)	0	0
1,821,626	Housing (General Fund)	1,676,380	1,605,270	1,353,710
2,246,727	Planning	2,370,210	2,668,490	2,331,040
2,227,915	New Communities	2,489,880	2,213,110	1,562,260
376,039	Leader	533,950	468,520	468,150
425,490	Policy and Performance	493,910	418,930	448,300
0	Northstowe	0	0	0
179,748	Capital Grants credited to services	301,810	188,940	115,320
0	Savings not included above	(325,000)	0	(178,000)
	Slippage on savings (included in the recharges in the above Portfolio estimates) relating to some re-structuring proposals		0	219,000
16,229,877	<b>Fully Allocated Net Portfolio Expenditure</b>	17,546,750	17,257,060	16,357,750
	Unallocated			
0	Reduction of vacancies	(213,300)	0	(200,000)
0	Reduction in inflation from 2.5% to 1%	(262,000)	0	0
0	Asset Management - South Cambridgeshire Hall	0	0	60,000
0	Provision for savings on Revenues and Benefits	0	0	(200,000)
0	Expenditure on Precautionary Items	75,000	0	75,000
(6,026)	Scrutiny & Overview Committee Contingency	0	(28,970)	0
0	Support for Economic Downturn	150,000	100,000	50,000
0	Provision for redundancy and early retirement	0	0	500,000
0	Revenue financing of capital grant - CSLT	0	130,500	0
0	Council Actions	0	0	50,000
16,223,851	<b>Net Portfolio Expenditure</b>	17,296,450	17,458,590	16,692,750
116,527	Internal Drainage Boards	141,400	139,450	140,750
(2,076,810)	Interest on Balances	(1,250,000)	(870,000)	(500,000)
	Capital Charges, etc.			
(778,938)	Depreciation - General Fund	(893,000)	(820,530)	(826,710)
147,180	Interest - Housing Revenue Account	48,000	43,000	49,000
13,631,810	<b>Net District Council General Fund Expenditure</b>	15,342,850	15,950,510	15,555,790
	Appropriation to/(from) balances			
316,091	General Fund	(782,000)	(1,274,950)	(774,270)
0	Housing and Planning Delivery Grant to meet reduction in income on planning fees and land charges	(327,900)	(327,900)	0
(22,500)	Area Based Grant	0	(22,810)	(28,820)
0	Local Business Authority Growth Incentive	0	(91,900)	(91,900)
13,925,401	<b>General Expenses (Budget Requirement for capping purposes)</b>	14,232,950	14,232,950	14,660,800
(7,711,129)	Formula Grant	(7,749,690)	(7,749,690)	(7,823,320)
3,098	(Surplus)/Deficit on Collection Fund	46,840	46,840	(9,700)
6,217,370	<b>Demand on Collection Fund to be raised from Council taxpayers</b>	6,530,100	6,530,100	6,827,780
<b>INCOME FROM COUNCIL TAX</b>				
Number	Tax Base for tax setting purposes (Band D equivalents)	Number		Number
57,959.9	multiplied by Basic Amount of Council Tax	58,252.5		59,135.5
£ p	for the District	£ p		£ p
107.27	equals	112.10		115.46
£		£		£
6,217,370	<b>Income to be raised from Council taxpayers</b>	6,530,100		6,827,780
<b>Balances at year end (excluding Section 106 monies)</b>				
£	<b>Revenue</b>	£	£	£
(8,137,117)	General Fund	(7,098,477)	(6,862,167)	(6,087,897)
(1,890,040)	Earmarked Reserves			
(3,106,273)	Housing Revenue Account	(2,127,540)	(2,443,110)	(2,337,140)
<b>Capital</b>				
(1,957,750)	Earmarked Reserves			
(47,490)	from revenue contributions			
(4,349,916)	from capital receipts			
	Usable Capital Receipts	0	(1,306,140)	(688,540)

Actual 2008/09 £	<b>STAFFING AND CENTRAL OVERHEAD ACCOUNTS</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	<b>SUMMARY OF EXPENDITURE RECHARGEABLE TO SERVICES OF ALL PORTFOLIOS</b>			
	<b>Portfolio Staffing Expenditure</b>			
4,250,850	Finance and Staffing	4,615,010	4,513,250	4,390,720
2,069,787	Environmental Services	2,276,710	2,208,620	2,223,010
3,033,657	Housing	2,823,600	2,935,830	2,666,910
2,405,253	Planning	2,680,850	2,520,880	2,313,730
1,635,317	New Communities	1,979,930	1,787,800	1,470,400
2,857,451	Policy and Performance	2,919,540	2,748,740	2,807,540
186,138	Leader	246,920	197,500	210,890
0	Unallocated reductions	(270,000)	0	(250,000)
<u>16,438,453</u>	Staffing Expenditure excluding overheads	<u>17,272,560</u>	<u>16,912,620</u>	<u>15,833,200</u>
	<b>Overhead Accounts</b>			
117,772	Waterbeach Depot	126,380	123,180	201,300
1,050,217	Cambourne Office	1,009,940	1,015,050	973,480
299,986	Central Expenses	325,130	309,760	304,720
378,521	Central Support Services - Other	375,380	345,450	365,720
<u>18,284,949</u>	Staffing Expenditure and Overheads	<u>19,109,390</u>	<u>18,706,060</u>	<u>17,678,420</u>
(546,123)	Less Recharges included above from : Staffing to Overheads	(503,130)	(507,760)	(508,650)
<u>17,738,826</u>	<b>Net rechargeable costs</b>	<u>18,606,260</u>	<u>18,198,300</u>	<u>17,169,770</u>
(17,738,826)	Recharges to all Portfolio Direct Services from : Staffing and Admin Buildings (inc. Depot)	(18,876,260)	(18,198,300)	(17,419,770)
0	Unallocated reductions to General Fund/HRA/Capital	(270,000)	0	(250,000)
0	Less unallocated reductions apportioned to: HRA/Capital	56,700	0	50,000
<u>0</u>	Net unallocated cost/(credit) to General Fund Summary	<u>(213,300)</u>	<u>0</u>	<u>(200,000)</u>

**Effect of excluding capital charges from net rechargeable costs:**

<b>Staffing</b>				
16,438,453	Staffing Expenditure excluding overheads	17,272,560	16,912,620	15,833,200
(345,846)	Less capital charges (ICT, Contact Centre, Dev Control)	(326,850)	(311,910)	(323,820)
<u>16,092,607</u>	Net staffing costs excluding capital charges	<u>16,945,710</u>	<u>16,600,710</u>	<u>15,509,380</u>
<b>Overhead Accounts</b>				
1,300,373	Overhead Expenditure excluding staffing recharges	1,333,700	1,285,680	1,336,570
(171,937)	Less capital charges (Admin Buildings))	(172,940)	(157,900)	(157,900)
<u>1,128,436</u>	Net overhead costs excluding capital charges	<u>1,160,760</u>	<u>1,127,780</u>	<u>1,178,670</u>
<b>Total</b>				
<u>17,738,826</u>	<b>Net rechargeable costs</b>	<u>18,606,260</u>	<u>18,198,300</u>	<u>17,169,770</u>
(517,783)	Less capital charges (no overall effect on General Fund)	(499,790)	(469,810)	(481,720)
<u>17,221,043</u>	Net rechargeable costs excluding capital charges	<u>18,106,470</u>	<u>17,728,490</u>	<u>16,688,050</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>SUMMARY OF ALL STAFFING COSTS (excluding Wardens and DLO/DSO staff)</b>				
<b>EXPENDITURE</b>				
<b>Employees</b>				
13,124,065	Salaries(excluding Wardens)	14,670,260	13,697,250	14,571,290
729,402	Other Employee Costs	190,440	614,110	113,110
2,408	Premises	6,420	5,590	6,150
<b>Transport Related Expenses</b>				
420,564	Car Allowances	474,110	443,470	383,360
<b>Supplies &amp; Services</b>				
134,832	Equipment, Furniture, Materials,Clothing etc.	111,140	111,890	112,450
	Printing, Stationery, General			
100,549	Office Expenses,Books and Manuals etc.	110,240	107,440	110,140
83,837	Internal Audit Fees	87,200	80,840	77,200
265	Bank Charges	0	0	0
266,405	Legal, Professional and Consultancy	81,440	156,420	68,370
23,689	Data Capture	59,700	44,700	60,700
37,832	Other	35,000	36,000	36,620
<b>Communications and Computing</b>				
91,508	Postage	102,930	104,110	104,480
58,961	Telephones	63,050	59,570	62,780
448,531	Computers and Word Processors	377,970	384,320	403,680
353	Debit Cards	400	300	300
<b>Expenses</b>				
15,566	Staff Subsistence	14,160	11,180	10,940
97,178	Seminars and Courses	100,200	95,830	63,810
<b>Grants and Subscriptions</b>				
52,245	Subscription to Professional Bodies	54,310	53,270	23,580
<b>Capital Financing Costs</b>				
0	Direct Revenue Financing	0	0	0
347,929	Capital Charges	346,850	331,910	362,150
<b>Miscellaneous</b>				
21,880	Other	31,110	30,970	31,210
<b>Agency and Contracted Services</b>				
668,852	External Contractors	683,580	683,580	700,670
<b>Income</b>				
(2,083)	Deferred Government Grants	(20,000)	(20,000)	(38,330)
(83,513)	Government Grants	0	(7,200)	0
(202,802)	Other Income	(37,950)	(77,930)	(55,460)
0	Reduction to meet Savings Target	0	(35,000)	(1,126,000)
<u>16,438,453</u>	<b>ALLOCATED DIRECT EXPENDITURE SUMMARY</b>	<u>17,542,560</u>	<u>16,912,620</u>	<u>16,083,200</u>
0	Unallocated reduction for vacancies	(270,000)	0	(250,000)
0	Other unallocated reductions/expenditure	0	0	0
<u>16,438,453</u>	<b>TOTAL DIRECT EXPENDITURE SUMMARY</b>	<u>17,272,560</u>	<u>16,912,620</u>	<u>15,833,200</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>PORTFOLIO STAFFING COSTS</b>				
<b>FINANCE AND STAFFING</b>				
<b>EXPENDITURE</b>				
	Employees			
3,556,071	Salaries	4,057,320	3,762,850	4,117,620
52,862	Appointment of New Staff	53,090	24,240	12,580
223,344	Agency Staff	21,800	253,790	2,400
14,309	Training	10,560	7,480	6,390
1,633	Other	0	490	0
	Premises			
921	Rent	930	970	980
0	Repairs & Maintenance	0	0	0
0	Other	0	0	0
	Transport Related Expenses			
50,867	Car Allowances	54,970	50,230	49,820
	Supplies and Services			
93,803	Equipment, Furniture and Materials	85,470	87,910	87,570
134	Clothing and Laundry	160	100	160
	Printing, Stationery and General			
33,328	Office Expenses	41,450	39,720	43,460
31,423	Books and Manuals	31,130	35,460	33,310
83,837	Internal Audit Fees	87,200	80,840	77,200
5,869	Legal	6,000	6,000	6,000
265	Bank Charges	0	0	0
27,147	Professional and Consultancy	22,000	31,240	11,000
0	Delivery Fees	0	0	0
8,061	Other	6,500	7,500	8,000
	Communications and Computing			
54,369	Postage	61,900	59,770	59,800
1,450	Telephones	2,010	1,690	1,910
0	Development of Orchard System	0	0	0
41,369	Purchase of Equipment and Software	8,360	20,990	9,820
0	Rental and Operational Leases	0	0	0
9,830	Repair and Maintenance	10,470	10,590	10,610
0	Materials	0	0	0
0	Stationery	100	0	0
303	Insurance	310	290	290
353	Debit Cards	400	300	300
	Expenses			
3,901	Staff Subsistence	4,190	2,730	2,780
31,860	Seminars and Courses	34,940	31,640	21,130
	Grants and Subscriptions			
15,946	Subscription to Professional Bodies	17,700	17,160	8,340
	Miscellaneous			
888	Other	1,330	1,530	1,330
	Capital Financing Costs			
0	Direct Revenue Financing	0	0	0
0	Capital Charges	0	0	0
	Agency and Contracted Services			
0	External Contractors	0	0	0
	Income			
0	Deferred Government Grants	0	0	0
(83,513)	Government Grants	0	0	0
(9,780)	Other	(5,280)	(22,260)	(5,080)
0	Reduction to meet Savings Target	0	0	(177,000)
<u>4,250,850</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>4,615,010</u>	<u>4,513,250</u>	<u>4,390,720</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>PORTFOLIO STAFFING COSTS</b>				
<b>ENVIRONMENTAL SERVICES</b>				
<b>EXPENDITURE</b>				
Employees				
1,884,555	Salaries	2,013,870	1,973,710	2,020,920
5,106	Appointment of New Staff	12,500	2,500	12,500
9,769	Agency Staff	15,570	5,570	15,960
4,912	Training	7,110	7,100	4,300
1,334	Other	270	250	270
Transport Related Expenses				
111,912	Car Allowances	122,340	119,610	114,460
Supplies and Services				
15,682	Equipment, Furniture and Materials	9,630	9,580	9,580
247	Clothing and Laundry	1,850	1,000	1,850
Printing, Stationery and General				
6,396	Office Expenses	6,600	6,600	6,600
2,235	Books and Manuals	3,280	3,000	3,280
0	Legal	0	0	0
47,539	Professional and Consultancy	5,430	6,130	5,430
18,786	Other - Out of Hours Telephone Service	27,500	27,500	27,620
Communications and Computing				
7,378	Postage	8,130	8,030	6,450
4,737	Telephones	5,570	5,420	5,460
1,186	Purchase of Equipment and Software	2,590	3,200	3,270
0	Repairs & Maintenance	0	0	0
172	Stationery	0	0	0
2,895	Insurance	3,190	2,840	2,860
Expenses				
2,364	Staff Subsistence	3,320	3,320	3,320
15,562	Seminars and Courses	17,370	17,180	10,510
Grants and Subscriptions				
6,698	Subscription to Professional Bodies	5,880	5,880	2,820
Miscellaneous				
604	Other	4,940	800	780
Income				
(80,282)	Other	(230)	(600)	(230)
0	Reduction to meet Savings Target	0	0	(35,000)
<u>2,069,787</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>2,276,710</u>	<u>2,208,620</u>	<u>2,223,010</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>PORTFOLIO STAFFING COSTS</b>				
<b>HOUSING</b>				
<b>EXPENDITURE</b>				
Employees				
2,586,588	Salaries	2,619,460	2,542,390	2,558,150
24,923	Appointment of New Staff	0	6,800	2,000
192,083	Agency Staff	12,430	225,920	15,000
12,217	Training	10,790	15,100	12,530
2,327	Other	0	3,750	0
Premises Related Expenses				
115	Garage Rents	110	2,620	3,120
0	Other	0	0	0
Transport Related Expenses				
116,709	Car Allowances	119,460	114,040	93,140
Supplies and Services				
4,271	Equipment, Furniture and Materials	2,830	4,810	3,560
648	Clothing and Laundry	780	350	500
Printing, Stationery and General				
11,190	Office Expenses	11,250	6,080	6,540
784	Books and Manuals	880	1,160	1,200
0	Legal	0	0	0
0	Bank Charges	0	0	0
46,017	Professional and Consultancy	13,500	7,500	7,500
0	Other	0	0	0
Communications and Computing				
16,652	Postage	18,600	17,350	18,650
5,363	Telephones	5,970	5,380	5,610
8,001	Purchase of Equipment and Software	2,200	4,100	3,000
0	Repairs and Maintenance	200	0	0
923	Rental & Operating Leases	1,800	3,000	3,000
0	Insurance	0	0	0
Expenses				
903	Staff Subsistence	1,870	950	1,000
23,526	Seminars and Courses	18,380	20,350	14,340
Grants and Subscriptions				
11,059	Subscription to Professional Bodies	10,530	10,180	6,870
Miscellaneous				
16,023	Other	0	0	0
Agency & Contracted Services				
0	External Contractors	0	0	0
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
0	Deferred Government Grants	0	0	0
0	Government Grants	0	(7,200)	0
(46,665)	Other	(27,440)	(48,800)	(44,800)
0	Reduction to meet Savings Target	0	0	(44,000)
<u>3,033,657</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>2,823,600</u>	<u>2,935,830</u>	<u>2,666,910</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>PORTFOLIO STAFFING COSTS</b>				
<b>PLANNING</b>				
<b>EXPENDITURE</b>				
	Employees			
2,164,188	Salaries	2,455,260	2,288,870	2,453,470
21,786	Appointment of New Staff	0	0	0
0	Agency Staff	0	0	0
11,325	Training	7,750	10,150	4,690
871	Other	0	0	0
	Premises			
0	Other	0	0	0
	Transport Related Expenses			
94,543	Car Allowances	113,900	105,970	86,650
	Supplies and Services			
13,178	Equipment, Furniture and Materials	5,640	4,620	4,620
0	Clothing and Laundry	30	30	30
	Printing, Stationery and General			
5,493	Office Expenses	4,810	4,780	4,780
0	Legal	0	15,000	0
1,069	Books and Manuals	1,360	3,360	3,360
	Services			
23,247	Professional and Consultancy	0	9,600	0
23,689	Data capture	59,700	44,700	60,700
9,606	Other	0	0	0
	Communications and Computing			
10,314	Postage	10,520	11,750	12,040
1,434	Telephones	1,290	1,290	1,300
2,470	Purchase of Equipment and Software	0	0	0
0	Repair and Maintenance	0	0	0
481	Insurance	470	470	470
	Expenses			
1,011	Staff Subsistence	1,400	1,440	1,440
9,349	Seminars and Courses	9,430	8,430	5,700
	Grants and Subscriptions			
6,929	Subscription to Professional Bodies	7,090	7,900	2,060
	Miscellaneous			
3,995	Other	2,000	2,000	2,000
	Capital Financing Costs			
309	Capital Charges	200	520	420
	Income			
0	Government Grants	0	0	0
(34)	Other	0	0	0
0	Reduction to meet Savings Target	0	0	(330,000)
<u>2,405,253</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>2,680,850</u>	<u>2,520,880</u>	<u>2,313,730</u>



Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>PORTFOLIO STAFFING COSTS</b>				
<b>NEW COMMUNITIES</b>				
<b>EXPENDITURE</b>				
Employees				
1,500,025	Salaries	1,878,490	1,690,140	1,861,200
61,623	Appointment of New Staff	0	3,860	0
32,725	Agency Staff	0	2,210	0
7,010	Training	7,910	5,730	4,790
378	Other	0	20	0
Premises				
0	Repairs & Maintenance	0	0	0
30	Other	0	0	0
Transport Related Expenses				
34,883	Car Allowances	47,270	42,200	30,430
Supplies and Services				
4,133	Equipment, Furniture and Materials	1,620	1,260	1,280
0	Clothing & Laundry	100	100	100
4,432	Printing, Stationery and Office Exps	3,280	1,900	2,190
698	Books and Manuals	1,650	940	940
Services				
10,599	Professional & Consultancy	0	28,240	0
0	Microfilming	0	0	0
51	Other	0	0	0
Communications and Computing				
2,605	Postage	3,250	5,930	6,190
713	Telephones	790	950	1,060
4,787	Purchase of Equipment & Software	0	440	0
0	Development of Orchard	0	0	0
0	Repairs & Maintenance	0	0	0
0	Rental & Operational Leases	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
Expenses				
2,164	Staff Subsistence	1,770	1,480	1,480
7,045	Seminars & Courses	7,730	9,500	4,670
Grants and Subscriptions				
7,547	Subscription to Professional Bodies	8,380	7,680	1,470
Miscellaneous				
0	Other	22,690	26,490	26,950
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
0	Deferred Government Grants	0	0	0
(46,131)	Other	(5,000)	(6,270)	(5,350)
0	Reduction to meet Savings Target	0	(35,000)	(467,000)
<u>1,635,317</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>1,979,930</u>	<u>1,787,800</u>	<u>1,470,400</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>PORTFOLIO STAFFING COSTS</b>				
<b>POLICY AND PERFORMANCE (including ICT)</b>				
<b>EXPENDITURE</b>				
Employees				
1,257,676	Salaries	1,410,070	1,263,620	1,353,650
18,934	Appointment of New Staff	7,660	8,310	4,750
394	Agency Staff	1,380	0	1,820
24,880	Training	21,500	16,550	13,010
826	Other	120	120	120
Premises Related Expenses				
0	Garage Rents	0	0	0
1,325	Repairs & Maintenance	5,380	2,000	2,050
17	Other	0	0	0
Transport Related Expenses				
6,321	Car Allowances	7,330	5,850	5,880
Supplies and Services				
2,187	Equipment, Furniture and Materials	2,130	1,430	2,450
549	Clothing and Laundry	800	650	650
Printing, Stationery and General				
2,540	Office Expenses	3,450	3,000	3,330
777	Books and Manuals	860	1,200	910
105,987	Professional and Consultancy	34,510	52,710	38,440
1,328	Other	1,000	1,000	1,000
Communications and Computing				
147	Postage	530	980	1,040
45,195	Telephones	47,200	44,640	47,340
97,598	Purchase of Equipment & Software	53,920	48,110	52,600
17,180	Development of Orchard	17,800	17,650	18,090
255,976	Repair and Maintenance	271,630	267,770	294,730
0	Rental and Operational Leases	0	0	0
504	Materials	0	0	0
69	Stationery	0	0	0
4,787	Insurance	4,930	4,870	4,940
Expenses				
5,162	Staff Subsistence	1,450	1,150	760
8,047	Seminars and Courses	11,150	7,750	6,740
Grants and Subscriptions				
4,066	Subscription to Professional Bodies	4,360	4,260	2,020
Miscellaneous				
0	Other	150	150	150
Capital Financing Costs				
347,620	Capital Charges	346,650	331,390	361,730
Agency and Contracted Services				
668,852	External Contractors	683,580	683,580	700,670
Income				
(2,083)	Deferred Government Grants	(20,000)	(20,000)	(38,330)
(19,410)	Other	0	0	0
0	Reduction to meet Savings Target	0	0	(73,000)
<u>2,857,451</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>2,919,540</u>	<u>2,748,740</u>	<u>2,807,540</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>PORTFOLIO STAFFING COSTS</b>				
<b>LEADER</b>				
<b>EXPENDITURE</b>				
Employees				
174,962	Salaries	235,790	175,670	206,280
3,600	Appointment of New Staff	0	0	0
0	Agency Staff	0	14,000	0
0	Training	0	0	0
231	Other	0	170	0
Premises				
0	Rent	0	0	0
0	Repairs & Maintenance	0	0	0
0	Other	0	0	0
Transport Related Expenses				
5,329	Car Allowances	8,840	5,570	2,980
Supplies and Services				
0	Equipment, Furniture and Materials	100	50	100
0	Clothing and Laundry	0	0	0
Printing, Stationery and General				
184	Office Expenses	220	220	220
0	Books and Manuals	20	20	20
0	Professional and Consultancy	0	0	0
Communications and Computing				
43	Postage	0	300	310
69	Telephones	220	200	100
0	Purchase of Equipment & Software	0	0	0
0	Development of Orchard System	0	0	0
0	Repair and Maintenance	0	0	0
0	Rental and Operational Leases	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
Expenses				
61	Staff Subsistence	160	110	160
1,789	Seminars and Courses	1,200	980	720
Grants and Subscriptions				
0	Subscription to Professional Bodies	370	210	0
Miscellaneous				
370	Other	0	0	0
Agency and Contracted Services				
0	External Contractors	0	0	0
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
0	Deferred Government Grants	0	0	0
(500)	Other	0	0	0
0	Reduction to meet Savings Target	0	0	0
<u>186,138</u>	<b>DIRECT EXPENDITURE SUMMARY</b>	<u>246,920</u>	<u>197,500</u>	<u>210,890</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>WATERBEACH DEPOT</b>				
EXPENDITURE				
	Premises Related Expenses			
0	Depot Relocation	0	0	67,000
5,962	Repair and Maintenance	3,100	3,100	3,100
14,438	Rates	15,020	15,020	14,380
11,030	Water and Sewerage Services	13,920	17,700	18,150
35,001	Rent	35,000	35,000	35,000
2,895	Fire protection/security	2,260	2,260	2,320
9,547	Cleaning and Domestic Supplies	10,180	10,180	10,410
4,838	Catering Provisions	5,340	5,340	5,470
905	Premises Insurance	830	860	890
	Supplies and Services			
19	Equipment	1,870	200	1,870
20,980	Communications and IT	24,680	20,290	24,680
915	Miscellaneous insurance	660	960	980
140	Miscellaneous other	630	100	630
	Central, Departmental and Support Services			
679	Corporate Services	730	710	640
10,423	Health and Environmental Services	11,160	11,460	15,780
0	Capital Charges	1,000	0	0
<u>117,772</u>	NET EXPENDITURE to be recharged	<u>126,380</u>	<u>123,180</u>	<u>201,300</u>
<b>CAMBOURNE OFFICE</b>				
EXPENDITURE				
	Transport Related Expenses			
8,040	Contract Hire	0	0	0
7,562	Travel	0	0	0
	Premises Related Expenses			
67,887	Repair and Maintenance	47,350	47,350	48,530
3,342	Grounds Maintenance	3,540	5,610	5,750
106,074	Energy Costs	113,700	92,850	93,300
	Rent & Rates			
301,224	Business Rates	313,270	316,220	297,660
10,000	Car Park Lease	0	6,500	0
17,996	Business Park service charge	19,540	19,620	20,200
6,142	Water Services	6,680	5,000	5,130
1,260	Fixtures and Fittings	1,160	1,160	1,190
7,285	Purchase of Security Systems	7,330	7,330	7,510
78,149	Cleaning and Domestic Supplies	75,540	73,810	75,680
10,442	Premises Insurance	10,950	10,910	11,450
	Supplies and Services			
4,468	Equipment, Furniture & Fittings	5,490	9,790	5,720
90	Pest control	90	0	0
	Communications and Computing			
50,196	Telephones	51,280	51,000	52,000
0	New Equipment	1,000	0	1,000
11,260	Maintenance	25,220	12,000	12,300
2,948	Miscellaneous Expenses	3,090	2,950	3,050
8,279	Miscellaneous Insurance	8,490	9,680	9,880
	Central, Departmental and Support Services			
11,568	Corporate Services	11,550	11,460	11,360
830	Health and Environmental Services	880	1,720	870
163,242	Affordable Homes	131,850	172,190	153,000
	Capital Financing Costs			
171,937	Capital Charges	171,940	157,900	157,900
<u>1,050,221</u>	TOTAL EXPENDITURE	<u>1,009,940</u>	<u>1,015,050</u>	<u>973,480</u>
	INCOME			
(4)	Other Recoverable Costs	0		
<u>1,050,217</u>	NET EXPENDITURE to be recharged	<u>1,009,940</u>	<u>1,015,050</u>	<u>973,480</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>CENTRAL EXPENSES</b>				
EXPENDITURE				
Employees				
60,573	Personal Training Scheme/Investors in People	54,130	32,130	32,130
8,088	ICT Training	9,120	9,120	9,120
13,591	Employee Assistance Programme	16,280	16,280	16,280
0	Management Development	0	22,000	22,000
0	Bright Ideas Scheme	500	500	500
0	Equality Issues (moved to Community Services)	0	0	0
560	Compensation for Loss of Office	580	580	580
11,300	East of England Regional Assembly	11,580	11,600	11,900
0	Employers Organisation/IDEA	0	0	0
104,796	Employee Related Insurance	112,550	115,580	114,940
Supplies and Services				
5,806	Security Services	5,930	5,930	0
22,512	Health and Safety at Work Legislation	29,650	19,000	21,650
300	Other	3,350	1,800	3,350
Central, Departmental and Support Services				
1,244	Chief Officers and Housing Futures	0	0	0
31,027	Corporate Services	27,600	29,210	22,520
1,090	Planning Services	1,130	0	0
50,228	Health and Environmental Services	53,450	46,480	50,070
311,115	TOTAL EXPENDITURE	325,850	310,210	305,040
(10,464)	Other Recoverable Income	(100)	0	0
(665)	Interest - Car Loans	(620)	(450)	(320)
<b>299,986</b>	<b>NET EXPENDITURE to be recharged to Departments</b>	<b>325,130</b>	<b>309,760</b>	<b>304,720</b>

<b>CENTRAL SUPPORT SERVICES</b>				
EXPENDITURE				
Employees				
24,702	Catering Staff	26,480	26,930	26,850
Supplies and Services				
41,475	Equipment and Materials	45,500	45,500	45,910
232	Clothing, Uniforms and Laundry	0	0	0
30,192	Printing, Stationery & General Office Expenses	29,500	29,500	29,500
Communications and Computing				
4,732	Postage	7,150	7,150	7,150
Miscellaneous				
3,054	Insurance	3,100	2,970	3,030
Central, Departmental and Support Services				
5,437	Chief Officers and Housing Futures	4,390	3,940	4,300
114,509	Community and Customer Services	118,240	109,760	112,000
92,717	Corporate Services	87,380	72,750	85,500
13,952	Planning Services	6,550	1,000	6,050
38,139	Affordable Homes	36,330	35,630	35,050
11,038	Health and Environmental Services	11,890	11,450	11,510
(1,658)	Income	(1,130)	(1,130)	(1,130)
<b>378,521</b>	<b>NET EXPENDITURE to be recharged to Departments</b>	<b>375,380</b>	<b>345,450</b>	<b>365,720</b>

Actual 2008/09 £	<b>SUMMARY OF RECHARGES TO SERVICES</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	Portfolios - General Fund			
4,275,756	Finance and Staffing	4,536,700	4,435,670	4,571,370
2,472,674	Environmental Services	2,655,470	2,616,210	2,658,410
1,335,652	Housing - General Fund	1,320,860	1,436,050	1,277,660
3,308,435	Planning	3,656,570	3,478,610	3,169,560
2,269,146	New Communities	2,610,720	2,256,010	1,923,680
368,454	Policy and Performance	403,260	339,470	354,550
243,052	Leader	373,130	315,560	317,110
<u>14,273,169</u>	Total Recharges to Portfolios (General Fund)	<u>15,556,710</u>	<u>14,877,580</u>	<u>14,272,340</u>
3,141,398	Housing Revenue Account/Housing Futures	3,072,590	3,052,290	3,042,260
324,259	Capital	246,960	268,430	105,170
<u>17,738,826</u>	Total Recharges to Services	<u>18,876,260</u>	<u>18,198,300</u>	<u>17,419,770</u>
	<b>UNALLOCATED COSTS</b> <b>(rechargeable costs not allocated to services at this stage)</b>			
	Unspecified unallocated costs			
0	Reduction for vacancies	(270,000)	0	(250,000)
0	Other unallocated reductions/expenditure	0	0	0
<u>0</u>		<u>(270,000)</u>	<u>0</u>	<u>(250,000)</u>
	Analysis of Unallocated costs			
0	General Fund	(213,300)	0	(200,000)
0	Housing Revenue Account/Capital	(56,700)	0	(50,000)
<u>0</u>		<u>(270,000)</u>	<u>0</u>	<u>(250,000)</u>
	<b>TOTAL NET RECHARGEABLE COSTS</b>			
17,738,826	Total Recharges to Services	18,876,260	18,198,300	17,419,770
0	Unallocated costs	(270,000)	0	(250,000)
<u>17,738,826</u>	Total Net Rechargeable Costs	<u>18,606,260</u>	<u>18,198,300</u>	<u>17,169,770</u>

Actual 2008/09 £	<b>DETAILED RECHARGES TO SERVICES</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
1,154,963	<b>Finance and Staffing Portfolio</b>	1,178,970	1,258,670	1,210,640
827,374	Council Tax and Housing Benefit	913,610	899,000	1,003,140
226,053	Corporate Management	304,910	251,240	273,500
31,537	Land Charges	33,800	31,560	29,970
247,378	Treasury Management	272,830	241,750	263,540
875,730	Cost of NNDR Collection	864,390	839,490	873,950
44,228	Cost of Council Tax Collection	59,540	60,560	66,490
77,713	Elections	77,540	86,170	94,890
790,780	Register of Electors	831,110	767,230	755,250
	Democratic Representation (inc.Admin.Buildings)			
62,261	<b>Environmental Services Portfolio</b>	68,400	65,400	66,320
427,606	Awarded Water Courses	427,400	463,120	447,600
2,464	Environmental Health General	2,660	2,580	2,580
200,858	Footway Lighting	219,340	213,780	218,720
96,229	Food Safety	102,140	93,590	99,770
262,018	Pest Control	297,550	293,620	300,470
282,249	Waste Management, Street Cleansing, etc	303,280	284,670	304,750
164,868	Refuse Collection Service	177,150	171,200	181,020
288,365	Street Cleansing Service	312,510	306,030	309,340
32,055	Environmental Protection	35,700	45,950	34,550
28,625	Emergency Planning	31,540	32,790	33,360
150,705	Action on Dogs	169,380	155,660	157,290
79,668	Licences Act 2003 and Gambling Act 2005	92,480	100,900	104,130
78,028	Taxi Licensing	83,020	65,690	67,230
58,206	Miscellaneous Environmental Health Services	62,500	61,880	62,480
41,860	Illegal Encampments	45,880	46,060	45,420
216,609	Improvement Grants	224,540	213,290	223,380
	Home Improvement Agency			
	<b>Housing Portfolio</b>			
	<b>Housing General Fund</b>			
125,238	Housing Associations	135,390	139,980	72,240
177,399	Homelessness	161,190	181,760	182,700
194,114	Housing Advisory Service	167,460	222,620	175,890
182,091	General Fund Housing Strategy (inc.Needs Survey)	156,660	147,310	138,410
118,401	Floating Support	139,650	141,160	143,950
200,967	Choice Based Letting	162,560	166,450	160,420
100,887	Equality and Diversity	130,220	125,660	90,660
100,688	Travellers Issues (All Sites)	109,970	133,960	120,650
61,685	Travellers Caravan Sites	70,810	67,760	69,090
74,182	Other General Fund Housing Services	86,950	109,390	123,650
	<b>Housing Revenue Account/Housing Futures</b>			
710,283	Repairs and Maintenance	831,940	811,240	947,590
1,212,073	Administrative Expenses	1,190,250	1,161,240	1,158,070
492,673	Specialised Support Services	489,670	521,730	533,010
354,324	Direct Labour Organisation	373,650	416,380	403,590
372,045	Housing Futures (partly General Fund)	187,080	141,700	0
	<b>Planning Services Portfolio</b>			
2,481,811	Development Control	2,763,460	2,637,320	2,342,530
503,150	Building Control Service	532,030	516,780	533,490
48,181	Street Naming and Numbering	51,120	49,810	50,690
59,386	Economic Development	58,110	40,030	34,990
25,531	Concessionary Fares	45,450	27,660	28,830
183,303	Conservation	198,760	192,700	166,550
7,073	Other Planning Portfolio Services	7,640	14,310	12,480
	<b>New Communities Portfolio</b>			
122,211	Community Development	101,360	127,610	93,800
51,202	Sports Development	53,370	57,220	41,280
48,231	Arts	49,220	64,450	41,670
64,943	Sustainability	79,090	93,750	87,810
1,436,834	Growth Agenda/New Communities	1,742,020	1,376,050	1,176,730
545,725	Planning Policy	585,660	536,930	482,390
	<b>Policy and Performance</b>			
179,309	Communications	164,920	152,300	151,290
189,145	Policy & Performance	238,340	187,170	203,260
	<b>Leader's Portfolio</b>			
145,027	Community Safety (inc. Crime and Disorder P'ship)	203,190	165,050	162,610
2,718	Voluntary Sector Grants	9,370	12,990	13,140
95,307	Community Strategy	160,570	137,520	141,360
324,259	<b>Capital</b>	246,960	268,430	105,170
<b>17,738,826</b>	<b>TOTAL RECHARGES TO SERVICES</b>	<b>18,876,260</b>	<b>18,198,300</b>	<b>17,419,770</b>

## Cost Centre Managers for Portfolio Staffing Costs and Central Accounts

### Cost Centre Manager

#### Finance and Staffing Portfolio Staffing Costs

<b>Chief Officers and Housing Futures</b>		
T10	Chief Executive and PA	G J Harlock
T26	Executive Director (Corporate Services)	A Colyer
T30	Executive Director and PA	S Hampson
<b>Community and Customer Services</b>		
T06	Community and Customer Services Corporate Manager	P Howes
T93	Electoral Registration	L Lock
<b>Corporate Services</b>		
T04	Democratic Services	R May
T11	Accountancy	R A Burns
T12	Human Resources and Payroll	S Gardner-Craig
T13	Cashiers and Debtors	P Bird
T14	Internal Audit	A Colyer
T15	Council Tax and Non Domestic Rates	P Bird
T17	Benefits	D Graham
T19	Finance Project Team	J Garnham
T20	Printing	S Rayment
T91	Legal	F McMillan
T92	Land Charges	F McMillan
<b>Affordable Homes</b>		
T31	Facilities Management	G Middleton

#### Environmental Services Portfolio Staffing Costs

<b>Health and Environmental Services</b>		
T03	Environmental Health	D Robinson
T49	Home Improvement Agency	M.Nudds

#### Housing Portfolio Staffing Costs

<b>Chief Officers and Housing Futures</b>		
T41	Housing Futures	n/a
<b>Corporate Services</b>		
T16	Rent Collecting and Accounting (HRA)	P Bird
<b>Affordable Homes</b>		
<b>General Fund</b>		
T32	Regional Homelink Service	S Carter/H Wood
T34	Affordable Housing	M Knight
T36	Management of Travellers Sites	A Goddard
T43	Housing Strategic Services	M Knight
T47	Housing Aid/Homelessness	S Carter/H Wood
<b>HRA</b>		
T42	Sheltered Housing	T Cassidy
T51	DLO	A Clarke
T52	Housing Management Services	A Goddard
T53	Affordable Homes Corporate Manager	S Hills
T54	Property Services	M Allen



**Cost Centre  
Manager**

**Planning Portfolio Staffing Costs**

	<b>Corporate Services</b>	
T75	Street Naming and Numbering	S Rayment
	<b>Planning Services</b>	
T70	Planning Corporate Manager	G Jones
T72	Development Control	G Jones
T76	Conservation	D Bevan
T77	Administration/Registration	R Fox
T78	Land Charges (Planning)	R Fox
T79	Building Control	A Beyer

**New Communities Portfolio Staffing Costs**

	<b>Chief Officers and Housing Futures</b>	
T80	Joint Planning Director (Growth Areas)	P Studdert
	<b>New Communities</b>	
T57	Community Infrastructure Services	J Thompson
T58	New Communities Corporate Manager	J Mills
T81	Growth Agenda	J Green
T82	Joint Urban Design	I Howes
T97	Corporate Growth Areas	T Barrance
	<b>Planning Services</b>	
T73	Planning Policy	K Miles

**Policy and Performance Portfolio Staffing Costs**

	<b>Corporate Services</b>	
T25	Information and Communications Technology	S Rayment
	<b>Community and Customer Services</b>	
T07	Cambourne Reception	P Knight
T24	Contact Centre	R May
T94	Communications	G Hayward
T96	Policy and Performance	R May

**Leader's Portfolio Staffing Costs**

	<b>Community and Customer Services</b>	
T39	Partnerships/Community Safety	G Barron
T55	Partnership Officers	G Barron

**Central Accounts (Finance and Staffing Portfolio)**

Cambourne Offices	G Middleton
Waterbeach Offices	S Harwood-Clark
Central Expenses	
Training, Employee Assistance and Bright Ideas	S Gardner-Craig
Health and Safety	D Robinson
Security Services	P Bird
Remainder	R A Burns
Central Support Services	
Printing, Stationery, etc	S Rayment
Photocopiers	S Rayment
Catering	L Lock
Insurance	R A Burns
Postages	P Bird

**REVISED ESTIMATE 2009/2010 - COST CENTRE SUMMARY**

	Chief Officers & Housing Services £	Community & Customer Services £	Corporate Services £	New Communities £	Planning Services £	Affordable Homes £	Health & Environmental Services £	SUB TOTAL £	S.Cambs Hall to Dem Rep £	Other Unallocated Reductions £	TOTAL £
<b>EXPENDITURE</b>											
Directly incurred by Departments	638,880	1,510,330	5,469,880	1,386,410	2,873,000	2,825,500	2,208,620	16,912,620	0	0	16,912,620
Overheads as set out on pages B11 to B12											
Waterbeach Depot	0	0	0	0	0	28,200	94,410	122,610	0	0	122,610
Cambourne Offices	26,900	52,420	298,700	76,800	171,870	153,650	103,620	883,960	131,090	0	1,015,050
Central Expenses	7,470	17,590	99,150	25,720	60,680	56,940	42,210	309,760	0	0	309,760
Central Support	8,930	21,020	118,500	30,740	72,520	60,700	42,040	354,450	0	0	354,450
Interchanging between Departments for the activities specified below	7,960	(140,830)	(1,345,360)	185,550	443,080	510,800	338,800	0	0	0	0
<b>TOTAL EXPENDITURE</b>	<u>690,140</u>	<u>1,460,530</u>	<u>4,640,870</u>	<u>1,705,220</u>	<u>3,621,150</u>	<u>3,635,790</u>	<u>2,829,700</u>	<u>18,583,400</u>	<u>131,090</u>	<u>0</u>	<u>18,714,490</u>
<b>INCOME</b>											
Recharges to:											
Waterbeach Depot	0	0	(710)	0	0	0	(10,890)	(11,600)	0	0	(11,600)
Cambourne Offices	0	0	(11,460)	0	0	(172,190)	(1,720)	(185,370)	0	0	(185,370)
Central Expenses	0	0	(29,210)	0	0	0	(46,480)	(75,690)	0	0	(75,690)
Central Support	(3,940)	(109,760)	(72,750)	0	(10,000)	(35,630)	(11,450)	(243,530)	0	0	(243,530)
<b>TOTAL INCOME</b>	<u>(3,940)</u>	<u>(109,760)</u>	<u>(114,130)</u>	<u>0</u>	<u>(10,000)</u>	<u>(207,820)</u>	<u>(70,540)</u>	<u>(516,190)</u>	<u>0</u>	<u>0</u>	<u>(516,190)</u>
<b>UNALLOCATED COSTS: General Fund</b>	0	0	0	0	0	0	0	0	0	0	0
<b>HRA/Capital</b>	0	0	0	0	0	0	0	0	0	0	0
<b>NET RECHARGES TO SERVICES</b>	<u>686,200</u>	<u>1,350,770</u>	<u>4,526,740</u>	<u>1,705,220</u>	<u>3,611,150</u>	<u>3,427,970</u>	<u>2,759,160</u>	<u>18,067,210</u>	<u>131,090</u>	<u>0</u>	<u>18,198,300</u>

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\*Central services intercharged between corporate areas are salaries and travelling administration, cash receipting, debtors, creditors, insurance, human resources, information and communication technology and general accounting services.

**ORIGINAL ESTIMATES 2010/2011 - COST CENTRE SUMMARY**

	Chief Officers & Housing Services £	Community & Customer Services £	Corporate Services £	New Communities £	Planning Services £	Affordable Homes £	Health & Environmental Services £	SUB TOTAL £	S.Cambs Hall to Dem Rep £	Other Unallocated Reductions £	TOTAL £
<b>EXPENDITURE</b>											
Directly incurred by Departments	576,420	1,540,220	5,375,860	1,101,240	2,632,470	2,633,980	2,223,010	16,083,200	0	(250,000)	15,833,200
Overheads as set out on pages B11 to B12											
Waterbeach Depot	0	0	0	0	0	0	201,300	201,300	0	0	201,300
Cambourne Offices	23,830	51,110	297,920	56,100	150,780	164,580	103,440	847,760	125,720	0	973,480
Central Expenses	6,620	17,400	101,670	19,690	54,300	60,800	44,240	304,720	0	0	304,720
Central Support	8,170	21,490	125,560	24,310	67,060	73,830	45,300	365,720	0	0	365,720
Intercharging between Departments for the activities specified below	(8,960)	(147,740)	(1,265,870)	141,210	394,550	536,510	350,300	0	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>606,080</b>	<b>1,482,480</b>	<b>4,635,140</b>	<b>1,342,550</b>	<b>3,299,160</b>	<b>3,469,700</b>	<b>2,967,590</b>	<b>17,802,700</b>	<b>125,720</b>	<b>(250,000)</b>	<b>17,678,420</b>
<b>INCOME</b>											
Recharges to:											
Waterbeach Depot	0	0	(640)	0	0	0	(15,780)	(16,420)	0	0	(16,420)
Cambourne Offices	0	0	(11,360)	0	0	(153,000)	(870)	(165,230)	0	0	(165,230)
Central Expenses	0	0	(22,520)	0	0	0	(50,070)	(72,590)	0	0	(72,590)
Central Support	(4,300)	(112,000)	(85,500)	0	(6,050)	(35,050)	(11,510)	(254,410)	0	0	(254,410)
<b>TOTAL INCOME</b>	<b>(4,300)</b>	<b>(112,000)</b>	<b>(120,020)</b>	<b>0</b>	<b>(6,050)</b>	<b>(188,050)</b>	<b>(78,230)</b>	<b>(508,650)</b>	<b>0</b>	<b>0</b>	<b>(508,650)</b>
<b>UNALLOCATED COSTS: General Fund</b>	0	0	0	0	0	0	0	0	0	200,000	200,000
<b>HRA/Capital</b>	0	0	0	0	0	0	0	0	0	50,000	50,000
<b>NET RECHARGES TO SERVICES</b>	<b>601,780</b>	<b>1,370,480</b>	<b>4,515,120</b>	<b>1,342,550</b>	<b>3,293,110</b>	<b>3,281,650</b>	<b>2,889,360</b>	<b>17,294,050</b>	<b>125,720</b>	<b>0</b>	<b>17,419,770</b>

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\*Central services intercharged between corporate areas are salaries and travelling administration, cash receipting, debtors, creditors, insurance, human resources, information and communication technology and general accounting services.

Actual 2008/09 £	<b>FINANCE &amp; STAFFING PORTFOLIO</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	<b>NET EXPENDITURE SUMMARY</b>			
138,415	Council Tax Benefit from Holding Account	185,100	152,330	179,330
90,061	Rent Allowances from Holding Account	137,680	233,210	275,050
1,169	Rent Rebates (Council Dwellings) from Holding Account	45,070	56,190	77,690
768,107	Corporate Management	810,010	880,340	905,420
1,687	Corporate Management - Grant funded	0	0	0
3,808	Land Charges	101,700	4,330	10,350
16,765	Treasury Management	17,950	19,840	19,310
15,553	Cost of NNDR Collection	37,090	3,560	33,780
96,476	Discretionary NNDR Relief	97,390	111,150	114,000
773,449	Cost of Council Tax Collection	771,690	738,970	780,520
(180)	Miscellaneous	20	1,450	20
101,694	Elections	14,730	14,090	144,950
117,348	Register of Electors	123,230	131,860	141,720
1,190,533	Democratic Representation (Excluding Training)	1,218,810	1,162,060	1,150,750
(895)	Milton Country Park	0	0	0
<u>3,313,990</u>	NET EXPENDITURE carried to General Fund Summary	<u>3,560,470</u>	<u>3,509,380</u>	<u>3,832,890</u>
	Analysis of Total Net Expenditure			
(270,298)	Net Direct Costs	(297,920)	(325,030)	(88,940)
(200)	Deferred Capital Grant	0	(1,330)	(1,330)
(506,177)	Recharges to Housing Revenue Account	(484,820)	(449,350)	(457,810)
(220,951)	Recharge to Collection Fund	(226,470)	(220,660)	(220,660)
4,275,756	Recharges from Staffing and Overheads Accounts	4,536,700	4,475,290	4,571,370
35,860	Recharge from Communications	32,980	30,460	30,260
<u>3,313,990</u>		<u>3,560,470</u>	<u>3,509,380</u>	<u>3,832,890</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>BENEFITS HOLDING ACCOUNT</b>				
<b>ADMINISTRATIVE EXPENDITURE</b>				
Supplies and Services				
1,570	Legal Fees	7,500	7,400	6,300
0	Additional expenditure funded by recession grant	0	0	113,180
1,600	Miscellaneous	1,000	1,100	2,200
Central Departmental and Support Services				
6,224	Chief Officers and Housing Futures	2,740	2,870	3,320
2,071	Community and Customer Services	3,320	49,910	49,000
1,146,668	Corporate Services	1,172,910	1,205,890	1,158,320
<u>1,158,133</u>	<b>TOTAL ADMINISTRATIVE EXPENSES</b>	<u>1,187,470</u>	<u>1,267,170</u>	<u>1,332,320</u>
(640,748)	Government Grant Base Allocation	(598,920)	(598,920)	(568,970)
0	Government Grant re Economic Recession	0	(85,020)	(113,180)
(1,651)	Other Government Grant	0	(4,000)	0
(3,702)	Magistrates Court Income	(2,500)	(2,500)	(2,500)
<u>512,032</u>	<b>NET ADMINISTRATIVE EXPENSES</b>	<u>586,050</u>	<u>576,730</u>	<u>647,670</u>
<b>TRANSFER PAYMENTS</b>				
Rent Rebates -				
9,385,784	National Scheme - Council Dwellings	10,429,700	9,923,200	10,229,400
0	Bed & Breakfast	0	1,800	0
22,114	Local (War Widows)	23,100	16,600	17,100
Council Tax Benefit				
4,982,031	National	5,500,000	6,311,600	6,500,900
11,904	Local (War Widows)	12,800	10,400	10,700
Rent Allowances				
8,561,339	National	10,131,100	11,010,900	11,356,200
14,248	Local (War Widows)	16,000	10,300	10,600
<u>22,977,420</u>	<b>TOTAL TRANSFER PAYMENTS</b>	<u>26,112,700</u>	<u>27,284,800</u>	<u>28,124,900</u>
(23,259,807)	Government Grant	(26,330,900)	(27,418,800)	(28,240,500)
<u>(282,387)</u>	<b>NET TRANSFER PAYMENTS</b>	<u>(218,200)</u>	<u>(134,000)</u>	<u>(115,600)</u>
<b>NET ADMIN. &amp; TRANSFER PAYMENTS borne by General Fund</b>				
229,645		367,850	442,730	532,070
<b>Recharge to Other Revenue Accounts</b>				
(138,415)	Council Tax Benefits (to Portfolio Summary)	(185,100)	(152,330)	(179,330)
(90,061)	Rent Allowances (To Portfolio Summary)	(137,680)	(233,210)	(275,050)
Rent Rebates				
(1,169)	Council Dwellings (To Portfolio Summary)	(45,070)	(56,190)	(77,690)
0	Homelessness - Bed & Breakfast	0	(1,000)	0
<u>0</u>	<b>NET ADMIN. &amp; TRANSFER PAYMENTS</b>	<u>0</u>	<u>0</u>	<u>0</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>CORPORATE MANAGEMENT</b>				
EXPENDITURE				
Employees				
107,128	Pension Costs	110,000	111,100	113,880
80,715	Cost of Early Retirement	0	0	0
Supplies & Services				
8,590	Consultants	10,000	0	0
91,434	External Audit	94,370	119,660	87,910
38,173	Grant Claims	38,950	41,800	41,800
Bank Charges				
6,287	HSBC	7,000	6,500	6,750
1,138	Giro	1,000	1,200	1,250
605	Advertising	620	670	690
13	Other	1,200	1,200	0
13,486	Subscription to Local Government Association	14,100	13,490	13,490
300	Subscription to Other organisations	300	750	800
Central Departmental and Support Services				
276,843	Chief Officers and Housing Futures	307,600	301,510	331,700
114,441	Community and Customer Services	153,770	142,340	116,360
299,216	Corporate Services	303,850	357,100	354,110
22,213	New Communities	27,480	26,700	24,100
52,683	Planning Services	57,690	45,930	39,090
21,557	Affordable Homes	18,300	7,900	8,260
40,421	Health and Environmental Services	44,920	57,140	129,520
<u>1,175,243</u>	<b>TOTAL EXPENDITURE</b>	<u>1,191,150</u>	<u>1,234,990</u>	<u>1,269,710</u>
(407,136)	less recharge to Housing Revenue Account	(381,140)	(354,650)	(364,290)
<u>768,107</u>	<b>NET EXPENDITURE carried to</b>	<u>810,010</u>	<u>880,340</u>	<u>905,420</u>
	Portfolio Summary			

**CORPORATE MANAGEMENT - Grant funded**

EXPENDITURE				
Employees				
Transformation Project				
0	Senior Management-training and development	0	0	0
Inspire Project				
10,061	Marketing and Communications	0	0	0
34,767	Senior Management-training and development	0	0	0
8,084	Equalities and Diversity	0	0	0
Supplies & Services				
Consultants				
0	Financial Diagnostic Review	0	0	0
<u>52,912</u>	<b>TOTAL EXPENDITURE</b>	<u>0</u>	<u>0</u>	<u>0</u>
0	BCE Grant			
(51,225)	Other Receivable Income	0	0	0
<u>1,687</u>	<b>NET EXPENDITURE carried to</b>	<u>0</u>	<u>0</u>	<u>0</u>
	Portfolio Summary			

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>LAND CHARGES</b>				
EXPENDITURE				
Supplies and Services				
	Miscellaneous Expenses			
2,673	Insurance	4,490	3,590	3,850
32,929	County Council Search Fees	36,400	46,000	49,000
Central, Departmental and Support Services				
0	Chief Officers and Housing Futures	2,740	2,520	3,310
179,319	Corporate Services	255,030	194,250	218,820
41,083	Planning Services	41,010	48,480	45,410
5,651	Health & Environmental Services	6,130	5,990	5,960
<u>261,655</u>	<b>TOTAL EXPENDITURE</b>	<u>345,800</u>	<u>300,830</u>	<u>326,350</u>
INCOME				
(257,847)	Fees	(244,100)	(296,500)	(316,000)
<u>3,808</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>101,700</u>	<u>4,330</u>	<u>10,350</u>
<b>TREASURY MANAGEMENT</b>				
EXPENDITURE				
Supplies and Services				
4,139	Bank Charges	4,400	3,750	4,400
Central Departmental and Support Services				
2,489	Chief Officers and Housing Futures	2,740	2,520	3,310
29,048	Corporate Services	31,060	29,040	26,660
(18,911)	Less recharge to Housing Revenue Account	(20,250)	(15,470)	(15,060)
<u>16,765</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>17,950</u>	<u>19,840</u>	<u>19,310</u>
<b>COST OF COLLECTING NATIONAL NON DOMESTIC RATE</b>				
EXPENDITURE				
Supplies and Services				
799	Bank Charges - Direct	800	800	800
213	Debit card fees	220	220	220
1,773	Legal	3,000	2,000	3,000
0	Bailiffs	580	0	580
0	Business Rates Deferral Scheme	0	8,050	0
709	Miscellaneous	630	800	800
Central, Departmental and Support Services				
6,223	Chief Officers and Housing Futures	2,740	2,870	3,310
	Community and Customer Services		8,650	8,520
241,155	Corporate Services	270,090	230,230	251,710
<u>250,872</u>	<b>TOTAL EXPENDITURE</b>	<u>278,060</u>	<u>253,620</u>	<u>268,940</u>
INCOME				
(189)	Government Grants	0	(15,900)	0
(14,179)	Other Recoverable Charges	(14,500)	(13,500)	(14,500)
(220,951)	Recharge to Collection Fund	(226,470)	(220,660)	(220,660)
<u>15,553</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>37,090</u>	<u>3,560</u>	<u>33,780</u>
<u>96,476</u>	<b>PART OF DISCRETIONARY NON-DOMESTIC RATE RELIEF carried to Portfolio Summary</b>	<u>97,390</u>	<u>111,150</u>	<u>114,000</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>COST OF COUNCIL TAX COLLECTION</b>				
EXPENDITURE				
Supplies & Services				
39,574	Bank Charges - Direct	41,500	40,000	41,500
8,402	Debit card fees	10,100	8,000	8,200
17,555	Legal and Bailiffs Fees	16,200	13,420	18,700
Expenses				
2,017	Advertising	1,800	1,900	2,000
1,528	Other	4,200	4,000	4,000
Central Departmental and Support Services				
12,447	Chief Officers and Housing Futures	2,750	2,870	3,310
	Community and Customer Services		120,160	118,330
863,283	Corporate Services	861,640	715,380	751,290
	Planning Services		1,080	1,020
<u>944,806</u>	<b>TOTAL EXPENDITURE</b>	<u>938,190</u>	<u>906,810</u>	<u>948,350</u>
INCOME				
(5,163)	Government Grants	0		
(200)	Capital Grant Deferred	0	(1,330)	(1,330)
(161,979)	Court Costs	(150,000)	(165,000)	(165,000)
0	Return of provision for bad debt	(15,000)	0	0
(4,015)	Other Recoverable Charges	(1,500)	(1,510)	(1,500)
<u>773,449</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>771,690</u>	<u>738,970</u>	<u>780,520</u>
<b>MISCELLANEOUS</b>				
EXPENDITURE				
Supplies and Services				
Miscellaneous				
0	Asset revaluation	0	1,430	0
0	Other	200	200	200
<u>0</u>	<b>TOTAL EXPENDITURE</b>	<u>200</u>	<u>1,630</u>	<u>200</u>
INCOME				
(180)	Other	(180)	(180)	(180)
<u>(180)</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>20</u>	<u>1,450</u>	<u>20</u>



Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>ELECTIONS</b>				
EXPENDITURE				
680	Employee Related Expenses	0	0	0
	Temporary Staff			
8,270	Premises Related Expenses	8,500	830	9,560
	Rents			
2,795	Supplies and Services	2,500	2,500	500
	Materials			
6,796	Printing, Stationery and General			
	Office Expenses	8,750	1,420	12,520
	Services			
44,496	Presiding Officer, Poll Clerks and Other Staff Fees	54,850	2,930	42,520
	Communications and Computing			
18,611	Postages / Delivery of Poll Cards	22,600	1,710	15,870
345	Insurance	350	330	340
2,013	Other	0	0	1,000
	Central, Departmental and Support Services			
42,284	Community & Customer Services	57,460	58,490	64,580
1,944	Corporate Services	2,080	2,070	1,910
<u>128,234</u>	<b>TOTAL EXPENDITURE</b>	<u>157,090</u>	<u>70,280</u>	<u>148,800</u>
INCOME				
(7,500)	Reimbursement from Government	0	0	0
(19,040)	Reimbursement from Other Councils	(142,360)	(56,190)	(3,850)
<u>101,694</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>14,730</u>	<u>14,090</u>	<u>144,950</u>

#### REGISTER OF ELECTORS

EXPENDITURE				
Supplies and Services				
210	Equipment	0	0	0
	Printing, Stationery and General			
8,655	Office Expenses	7,540	8,790	9,000
35,862	Delivery and Return of Forms	40,200	38,950	39,930
	Miscellaneous Expenses			
238	Advertising	0	0	0
1,483	Other	0	0	0
	Central, Departmental and Support Services			
3,891	Chief Officers & Housing Futures	4,160	4,090	4,310
60,797	Community & Customer Services	48,430	59,110	67,120
13,025	Corporate Services	24,950	22,970	23,460
<u>124,161</u>	<b>TOTAL EXPENDITURE</b>	<u>125,280</u>	<u>133,910</u>	<u>143,820</u>
INCOME				
(3,173)	Sale of Registers	(2,050)	(2,050)	(2,100)
(3,640)	Government Contribution	0	0	0
<u>117,348</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>123,230</u>	<u>131,860</u>	<u>141,720</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>DEMOCRATIC REPRESENTATION (exc. Training)</b>				
EXPENDITURE				
	Supplies and Services			
705	Furniture and Equipment	200	200	200
	Printing, Stationery and General			
991	Office Expenses	900	900	900
	Communications and Computing			
1,410	Postage	2,000	2,000	2,000
7,000	Computer Equipment, Software and Services	7,360	7,650	7,750
	Expenses			
13,859	Computers for Members	8,400	8,400	8,400
5,123	* Seminars & Courses	5,080	5,080	5,080
6,026	* Scrutiny Committee	5,000	5,000	5,000
(1,222)	* Member Mentoring/Leadership Academy	7,000	0	0
367,818	Members Allowances	374,000	374,000	374,000
	Members Travelling, Subsistence			
28,054	and Refreshments	25,000	25,000	25,000
2,900	Civic Expenditure Allowance	2,900	2,900	2,900
	Miscellaneous Expenses			
13,838	Standards Budget	15,040	15,040	15,040
1,122	Insurance	960	1,120	1,120
1,669	Other	1,540	1,540	1,540
35,860	Central Support Services - Library/Information	32,980	30,460	30,260
	Central, Departmental and Support Services			
89,368	Chief Officers & Housing Futures	101,740	100,220	105,950
22,571	Community & Customer Services	29,180	36,890	35,510
423,071	Corporate Services	436,640	379,180	372,230
8,776	New Communities	12,060	0	0
56,275	Planning Services	62,660	59,900	55,280
2,880	Affordable Homes	2,260	2,260	2,360
52,208	Health & Environmental Services	56,140	57,690	58,200
135,631	Administrative Buildings	130,430	131,090	125,720
<u>1,275,933</u>	<b>TOTAL EXPENDITURE</b>	<u>1,319,470</u>	<u>1,246,520</u>	<u>1,234,440</u>
	INCOME			
0	* BCE / Improvement East	(7,000)	0	0
(147)	Sale of Minutes	(150)	(150)	(150)
(80,130)	Recharge to Housing Revenue Account	(83,430)	(79,230)	(78,460)
(5,123)	* Recharge to Environmental Services (Training)	(10,080)	(5,080)	(5,080)
<u>1,190,533</u>	<b>NET EXPENDITURE carried to</b>	<u>1,218,810</u>	<u>1,162,060</u>	<u>1,150,750</u>
	Portfolio Summary			

**Cost Centre Managers for Finance & Staffing Portfolio**

**Cost Centre  
Manager**

**Holding Accounts and Services**

Council Tax Benefit	D Graham
Rent Allowances and Rent Rebates	D Graham
Corporate Management	
Unfunded Superannuation	R A Burns
Consultants	G Harlock
Remainder	R A Burns
Land Charges	F McMillan
Treasury Management	R A Burns
Cost of Non Domestic Rates Collection	P Bird
Discretionary Non Domestic Rate Relief	P Bird
Cost of Council Tax Collection	P Bird
Miscellaneous	R A Burns
Elections	L Lock
Register of Electors	L Lock
Democratic Representation (Excluding Training)	R May

Actual 2008/09 £	<b>ENVIRONMENTAL SERVICES PORTFOLIO</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	<b>NET EXPENDITURE SUMMARY</b>			
191,090	Awarded Watercourses	266,560	207,170	236,360
435,713	Environmental Health General	427,250	453,110	412,450
6,748	Footway Lighting	15,850	5,770	5,850
203,560	Food Safety	222,290	214,530	216,630
65,366	Pest Control	69,330	64,900	57,830
305,900	Waste Management, Street Cleansing and Envirocrime Enforcement Strategy	340,640	342,090	333,710
2,233,582	Refuse Collection Service	2,421,420	2,423,680	2,478,510
745,811	Kerbside Recycling	1,105,770	979,020	916,770
10,103	Recycling Banks	(22,900)	(22,970)	(27,540)
687,990	Street Cleansing Service	799,030	750,340	794,380
306,026	Environmental Protection	334,750	315,570	325,820
60,584	Emergency Planning	67,800	78,050	67,430
38,389	Action on Dogs	35,330	37,760	37,250
57,562	Licensing Act 2003 and Gambling Act 2005	72,420	65,960	68,340
(7,969)	Taxi Licensing	6,180	7,160	11,050
111,738	Miscellaneous Environmental Health Services	107,950	96,350	99,260
58,206	Illegal Encampments	62,500	61,880	62,480
42,564	Improvement Grants	46,380	46,560	45,920
80,256	Home Improvement Agency	73,660	52,410	57,500
<u>5,633,219</u>	<b>TOTAL NET EXPENDITURE (excluding members training)</b>	<u>6,452,210</u>	<u>6,179,340</u>	<u>6,200,000</u>
5,123	Democratic Representation Training: Seminars & Courses	10,080	5,080	5,080
0	Mentoring & Leadership	7,000	0	0
0	<b>INCOME</b> BCE / Improvement East Grant	(7,000)	0	0
<u>5,638,342</u>	<b>TOTAL NET EXPENDITURE</b> (carried to General Fund Summary)	<u>6,462,290</u>	<u>6,184,420</u>	<u>6,205,080</u>
<b>Analysis of Total Net Expenditure</b>				
2,472,674	Recharges from Staffing and Overhead Accounts	2,655,470	2,616,210	2,658,410
145,225	Capital Charges	316,800	221,430	233,310
(60,556)	Deferred Government Grants	(69,560)	(70,560)	(61,560)
3,080,999	Direct Costs	3,559,580	3,417,340	3,374,920
<u>5,638,342</u>		<u>6,462,290</u>	<u>6,184,420</u>	<u>6,205,080</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>AWARDED WATERCOURSES</b>				
EXPENDITURE				
	Employees			
780	Gratuities	800	820	830
	Supplies and Services			
	Consultants	50,000	27,950	0
	Agency & Contracted Services			
93,371	Internal Contractor Costs	122,680	91,660	136,890
	Central, Departmental and Support Services			
416	Chief Officers and Housing Futures	430	420	430
0	Community and Customer Services	0	2,360	2,320
6,228	Corporate Services	6,680	2,790	3,290
2,692	Planning Services	2,580	2,620	2,500
52,925	Health and Environmental Services	58,710	57,210	57,780
	Capital Financing Costs			
36,678	Capital Charges	36,680	30,840	34,320
<u>193,090</u>		<u>278,560</u>	<u>216,670</u>	<u>238,360</u>
INCOME				
(2,000)	Deferred Government Grant	(2,000)	(2,000)	(2,000)
0	Government Grant	(10,000)	(7,500)	0
<u>191,090</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>266,560</u>	<u>207,170</u>	<u>236,360</u>

#### ENVIRONMENTAL HEALTH GENERAL

EXPENDITURE				
	Employees			
5,146	Agency	0	0	0
	Supplies and Services			
0	Legal Services	0	4,990	0
12,117	Miscellaneous Services	0	5,000	0
	Central, Departmental and Support Services			
3,183	Chief Officers and Housing Futures	3,330	2,440	2,470
1,184	Community & Customer Services	1,900	16,220	15,890
90,891	Corporate Services	75,170	65,140	59,250
0	New Communities	0	45,120	27,480
3,918	Planning Services	4,060	5,880	3,560
328,430	Health and Environmental Services	342,940	328,320	338,950
<u>444,869</u>	TOTAL EXPENDITURE	<u>427,400</u>	<u>473,110</u>	<u>447,600</u>
INCOME				
0	Savings to be Identified	0	0	(35,000)
(9,156)	Other	(150)	(20,000)	(150)
<u>435,713</u>	NET EXPENDITURE carried to Portfolio Summary	<u>427,250</u>	<u>453,110</u>	<u>412,450</u>

#### FOOTWAY LIGHTING

EXPENDITURE				
	Premises Related Expenses			
4,284	Repair and Maintenance	13,190	3,190	3,270
	Central, Departmental and Support Services			
2,464	Health and Environmental Services	2,660	2,580	2,580
<u>6,748</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>15,850</u>	<u>5,770</u>	<u>5,850</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>FOOD SAFETY</b>				
EXPENDITURE				
Supplies and Services				
1,980	Printing, Stationery and Office Expenses	0	0	0
2,800	Consultants	0	55,000	0
2,400	Computer Software	5,000	2,500	2,560
522	Miscellaneous Services	0	750	0
Central, Departmental and Support Services				
416	Chief Officers and Housing Futures	430	420	430
0	Community & Customer Services	0	8,510	8,380
10,799	Corporate Services	13,650	4,170	5,880
189,643	Health and Environmental Services	205,260	200,680	204,030
<u>208,560</u>	<b>TOTAL EXPENDITURE</b>	<u>224,340</u>	<u>272,030</u>	<u>221,280</u>
INCOME				
(1,680)	Food Export Certificates	(1,550)	(2,000)	(1,650)
(176)	Food Hygiene Courses (net)	(500)	(500)	(3,000)
(3,144)	Other	0	(55,000)	0
<u>203,560</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>222,290</u>	<u>214,530</u>	<u>216,630</u>
<b>PEST CONTROL</b>				
EXPENDITURE				
13,711	Transport Related Expenses	18,000	22,120	18,730
Supplies and Services				
0	Equipment	660	660	680
3,322	Poisons, Mixes etc...	4,730	4,930	5,050
149	Protective Clothing	200	0	0
500	Advertising	0	0	0
Central, Departmental and Support Services				
592	Community & Customer Services	950	4,960	4,840
5,149	Corporate Services	5,450	640	2,230
90,488	Health and Environmental Services	95,740	87,990	92,700
<u>113,911</u>	<b>TOTAL EXPENDITURE</b>	<u>125,730</u>	<u>121,300</u>	<u>124,230</u>
INCOME				
(48,545)	Fees and Charges	(56,400)	(56,400)	(66,400)
<u>65,366</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>69,330</u>	<u>64,900</u>	<u>57,830</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>WASTE MANAGEMENT, STREET CLEANSING and ENVIROCRIME ENFORCEMENT STRATEGY</b>				
<b>EXPENDITURE</b>				
	Employees			
7,767	Gratuities	7,760	14,550	12,190
0	Transport Related Expenses	5,310	0	0
	Supplies and Services			
7,929	Equipment and Materials	6,350	6,350	6,350
4,357	Publicity Campaign	4,250	4,250	4,250
17,112	Consultants	8,150	14,550	0
	Other			
12,240	JMWMS Partnership Funding	12,240	8,170	11,670
0	Insurance	0	100	100
6,211	Miscellaneous	680	5,500	680
	Central, Departmental and Support Services			
4,705	Chief Officers and Housing Futures	4,940	4,460	4,510
0	Community & Customer Services	0	11,150	10,990
15,433	Corporate Services	17,010	5,410	8,510
5,976	Planning Services	6,170	2,900	2,780
235,904	Health and Environmental Services	269,430	269,700	273,680
<u>317,634</u>	<b>TOTAL EXPENDITURE</b>	<u>342,290</u>	<u>347,090</u>	<u>335,710</u>
	<b>INCOME (Net)</b>			
(6,484)	Enforcement Penalties	(1,650)	(5,000)	(2,000)
(5,250)	Other	0	0	0
<u>305,900</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>340,640</u>	<u>342,090</u>	<u>333,710</u>

<b>REFUSE COLLECTION SERVICE</b>				
<b>EXPENDITURE</b>				
	Agency and Contracted Services			
2,474,421	Internal Contractor	2,700,470	2,622,840	2,750,600
	Capital Financing Costs			
18,093	Capital Charges	37,160	38,260	38,260
	Central, Departmental and Support Services			
1,937	Chief Officers and Housing Futures	2,040	2,440	2,470
1,479	Community & Customer Services	2,370	12,690	12,390
46,898	Corporate Services	51,180	32,420	29,660
231,935	Health and Environmental Services	247,690	237,120	260,230
<u>2,774,763</u>	<b>TOTAL EXPENDITURE</b>	<u>3,040,910</u>	<u>2,945,770</u>	<u>3,093,610</u>
	<b>INCOME (Net)</b>			
(38,597)	Deferred Government Grant	(38,600)	(38,600)	(38,600)
(502,584)	Net Income	(580,890)	(483,490)	(576,500)
<u>2,233,582</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>2,421,420</u>	<u>2,423,680</u>	<u>2,478,510</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>KERBSIDE RECYCLING</b>				
EXPENDITURE				
81,117	Supplies and Services	32,080	18,000	0
	Agency and Contracted Services			
958,597	External Contractor	1,232,600	1,225,500	650,000
0	Internal Contractor	0	0	693,150
	Capital Financing Costs			
72,608	Capital Charges	225,110	134,480	134,480
<u>1,112,322</u>	<b>TOTAL EXPENDITURE</b>	<u>1,489,790</u>	<u>1,377,980</u>	<u>1,477,630</u>
INCOME				
(10,959)	Deferred Government Grant	(10,960)	(10,960)	(10,960)
(355,552)	Other Income	(373,060)	(388,000)	(549,900)
<u>745,811</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>1,105,770</u>	<u>979,020</u>	<u>916,770</u>

#### RECYCLING BANKS

EXPENDITURE				
Supplies and Services				
38	Recycling Site Improvements and Clean-up	0	0	0
0	Paper Bins	0	0	18,730
1,870	Equipment Hire	0	0	0
Agency and Contracted Services				
5,940	Paper Collection	7,690	5,000	2,880
12,622	Contractors (Glass & Cans)	15,390	12,600	12,920
48,858	Contractors (Plastics)	26,000	8,000	0
Capital Financing Costs				
580	Capital Charges	580	580	580
<u>69,908</u>	<b>TOTAL EXPENDITURE</b>	<u>49,660</u>	<u>26,180</u>	<u>35,110</u>
INCOME				
(59,805)	Recycling Credits	(72,560)	(49,150)	(60,650)
0	Sale of Materials	0	0	(2,000)
<u>10,103</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>(22,900)</u>	<u>(22,970)</u>	<u>(27,540)</u>

#### STREET CLEANSING SERVICE

EXPENDITURE				
Agency and Contracted Services				
519,935	Internal Contractor	653,650	613,410	641,910
	Capital Financing Costs			
15,326	Capital Charges	15,330	15,330	18,730
Central, Departmental and Support Services				
1,521	Chief Officers and Housing Futures	1,610	1,600	1,620
888	Community & Customer Services	1,420	8,020	7,830
13,807	Corporate Services	15,090	7,600	8,730
148,652	Health and Environmental Services	159,030	153,980	162,840
<u>700,129</u>		<u>846,130</u>	<u>799,940</u>	<u>841,660</u>
INCOME (Net)				
(7,139)	Chargeable Income	(7,100)	(9,600)	(7,280)
(5,000)	Mechanical Sweeping Contribution	(5,000)	(5,000)	(5,000)
0	Government Grant - LPSA Grant	(35,000)	(35,000)	(35,000)
<u>687,990</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>799,030</u>	<u>750,340</u>	<u>794,380</u>



Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>ENVIRONMENTAL PROTECTION</b>				
EXPENDITURE				
	Employees			
1,984	Agency Fees	0	0	0
	Supplies and Services			
882	Insurances	900	830	850
88,257	Monitoring : Air Quality and Noise Pollution	36,630	36,630	37,550
6,898	Contaminated Land	27,420	34,160	7,420
	Central, Departmental and Support Services			
2,768	Chief Officers and Housing Futures	2,900	2,020	2,040
0	Community & Customer Services	0	12,020	11,830
18,394	Corporate Services	19,640	3,670	7,030
0	Planning Services	0	2,600	2,500
267,203	Health and Environmental Services	289,970	285,720	285,940
	Capital Financing Costs			
1,940	Capital Charges	1,940	1,940	6,940
<u>388,326</u>	<b>TOTAL EXPENDITURE</b>	<u>379,400</u>	<u>379,590</u>	<u>362,100</u>
INCOME				
(10,000)	Government Grant	0	(26,740)	0
(37,000)	Contributions from Other Local Authorities	0	0	0
(250)	Other Recoverable Charges	0	0	(8,000)
(9,000)	Deferred Government Grant	(18,000)	(19,000)	(10,000)
(26,050)	Air Pollution Control Licences	(26,650)	(18,280)	(18,280)
<u>306,026</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>334,750</u>	<u>315,570</u>	<u>325,820</u>
<b>EMERGENCY PLANNING</b>				
	Premises Related Expenses			
1,368	Rent and Rates	1,440	1,440	1,470
	Supplies and Services			
85	Equipment and Furniture	5,090	5,090	5,220
2,421	Communications and Computing	750	750	750
	Other			
43	Miscellaneous Expenses	120	120	120
24,612	Contribution to the CCC Civil Protection Unit	24,700	24,700	25,320
	Central, Departmental and Support Services			
2,768	Chief Officers and Housing Futures	2,900	2,440	2,470
820	Corporate Services	3,150	3,450	0
912	Planning Services	770	390	390
4,631	Affordable Homes	4,430	2,450	4,180
22,924	Health and Environmental Services	24,450	37,220	27,510
<u>60,584</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>67,800</u>	<u>78,050</u>	<u>67,430</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	<b>ACTION ON DOGS</b>			
	EXPENDITURE			
5,274	Transport Related Expenses	0	620	0
	Supplies and services			
574	Equipment & Materials	350	350	350
0	Dog Fouling Signs	290	0	0
5,510	Other - Kennelling	4,100	5,500	5,000
	Central Department & Support Services			
0	Community & Customer Services	0	1,220	1,200
2,145	Corporate Services	2,260	310	780
26,480	Health and Environmental Services	29,280	31,260	31,380
<u>39,983</u>	<b>TOTAL EXPENDITURE</b>	<u>36,280</u>	<u>39,260</u>	<u>38,710</u>
	INCOME			
(1,594)	Charges For Services	(950)	(1,500)	(1,460)
<u>38,389</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>35,330</u>	<u>37,760</u>	<u>37,250</u>

**LICENCES UNDER THE LICENSING ACT 2003  
and GAMBLING ACT 2005**

	EXPENDITURE			
	Supplies and Services			
810	Printing, Stationery and Office Expenses	3,080	4,780	3,160
5,379	Communications and Computing	5,610	5,580	5,750
1,490	Member Training	1,700	0	1,700
0	Advertising	1,500	600	0
0	Promotional Campaign	1,060	0	1,100
0	Miscellaneous	340	340	340
	Central, Departmental and Support Services			
1,936	Chief Officers and Housing Futures	2,040	2,020	430
0	Community & Customer Services	0	5,650	5,560
19,658	Corporate Services	21,430	15,340	15,260
129,111	Health and Environmental Services	145,910	132,650	136,040
<u>158,384</u>	<b>TOTAL EXPENDITURE</b>	<u>182,670</u>	<u>166,960</u>	<u>169,340</u>
	INCOME			
(100,822)	Fees and Charges - Licences	(110,250)	(101,000)	(101,000)
<u>57,562</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>72,420</u>	<u>65,960</u>	<u>68,340</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>TAXI LICENSING SERVICE</b>				
EXPENDITURE				
Supplies and Services				
6,095	Equipment	5,690	5,690	5,830
1,587	Miscellaneous Expenses	1,630	1,870	1,670
5,291	Communications and Computing	5,350	5,580	5,490
9,864	Criminal Records Bureau Checks	7,360	8,700	7,540
317	Advertising	680	680	700
412	Taxi Testing and Plating Service	0	0	0
Central, Departmental and Support Services				
0	Community & Customer Services	0	3,430	3,380
7,751	Corporate Services	9,020	9,670	10,000
71,917	Health and Environmental Services	83,460	87,800	90,750
<u>103,234</u>	<b>TOTAL EXPENDITURE</b>	<u>113,190</u>	<u>123,420</u>	<u>125,360</u>
INCOME				
Fees and Charges - Licences				
(111,203)	Taxi Licencing and CRB Checks	(107,010)	(116,260)	(114,310)
<u>(7,969)</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>6,180</u>	<u>7,160</u>	<u>11,050</u>

#### MISCELLANEOUS ENVIRONMENTAL HEALTH SERVICES

EXPENDITURE				
3,160	Animal Welfare	3,380	3,380	3,380
(4,407)	Abandoned Vehicles (net)	(3,350)	(3,350)	(3,350)
(5,152)	Clearance of Private Sewers	1,740	1,740	1,750
28,707	Cesspool Emptying (net)	14,130	0	0
7,642	Dangerous Buildings	7,920	7,140	7,280
(12)	National Assistance Act Burials (net)	0	0	0
Sampling of Food, Drugs, Asbestos,				
198	Water etc (net)	1,000	0	0
1,022	Swavesey Byeways (net)	1,190	1,190	1,190
34,846	Zoo and Wild Animal Licensing	36,610	36,110	38,590
31,902	Health Promotion (net)	38,250	34,150	35,000
11,524	HECA	2,870	11,350	11,560
14,805	Miscellaneous Licensing Provisions	15,720	15,190	15,870
<u>124,235</u>	<b>TOTAL EXPENDITURE</b>	<u>119,460</u>	<u>106,900</u>	<u>111,270</u>
INCOME				
Fees and Charges - Licences				
(6,185)	Animal Welfare	(5,260)	(6,200)	(5,480)
(1,501)	Zoo and Wild Animal	(1,950)	(50)	(1,970)
(4,811)	Miscellaneous Licensing Provisions	(4,300)	(4,300)	(4,560)
<u>111,738</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>107,950</u>	<u>96,350</u>	<u>99,260</u>

#### Central, Departmental and Support Services - Incorporated Within the Above Figures

13,573	Cesspool Emptying (net)	14,130	0	0
7,642	Dangerous Buildings	7,920	7,140	7,280
34,134	Zoo and Animal Licensing	36,610	36,110	36,720
7,874	HECA	8,640	7,250	7,360
14,805	Miscellaneous Licensing Provisions	15,720	15,190	15,870
<u>78,028</u>		<u>83,020</u>	<u>65,690</u>	<u>67,230</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>ILLEGAL ENCAMPMENTS</b>				
EXPENDITURE				
Central, Departmental and Support Services				
416	Chief Officers and Housing Futures	430	420	430
3,830	Affordable Homes	5,380	5,430	5,420
53,960	Health and Environmental Services	56,690	56,030	56,630
<u>58,206</u>	NET REVENUE EXPENDITURE carried to Portfolio Summary	<u>62,500</u>	<u>61,880</u>	<u>62,480</u>
<b>IMPROVEMENT GRANTS ETC</b>				
EXPENDITURE				
Supplies and Services				
704	Consultancy	500	500	500
Central, Departmental and Support Services				
0	Community & Customer Services	0	1,720	1,700
4,728	Corporate Services	4,990	4,160	4,440
37,132	Health and Environmental Services	40,890	40,180	39,280
<u>42,564</u>	TOTAL EXPENDITURE	<u>46,380</u>	<u>46,560</u>	<u>45,920</u>
INCOME				
0	Government Grant	0	0	0
0	Contribution from PCT	0	0	0
<u>42,564</u>	NET EXPENDITURE carried to Portfolio Summary	<u>46,380</u>	<u>46,560</u>	<u>45,920</u>
<b>HOME IMPROVEMENT AGENCY</b>				
EXPENDITURE				
0	Provision for saving from Commissioning Review	0	0	(10,000)
Central, Departmental and Support Services				
2,352	Chief Officers and Housing Futures	2,470	2,440	2,470
7,202	Corporate Services	6,820	6,030	5,490
Health and Environmental Services:				
190,844	Agency Costs	197,840	187,580	195,700
16,211	Other	17,410	17,240	19,720
<u>216,609</u>	TOTAL EXPENDITURE	<u>224,540</u>	<u>213,290</u>	<u>213,380</u>
INCOME				
(33,326)	Supporting People Grant	(34,880)	(34,880)	(34,880)
(30,000)	County Council Contribution	(30,000)	(30,000)	(30,000)
(16,800)	PCT Contribution	(16,000)	(16,000)	(16,000)
(56,227)	Fee Income	(70,000)	(80,000)	(75,000)
<u>(136,353)</u>	TOTAL INCOME	<u>(150,880)</u>	<u>(160,880)</u>	<u>(155,880)</u>
<u>80,256</u>	NET EXPENDITURE carried to Portfolio Summary	<u>73,660</u>	<u>52,410</u>	<u>57,500</u>

## Cost Centre Managers for Environmental Services

### Cost Centre Manager

#### Services

Awarded Watercourses	P Matthews
Environmental Health General	D Robinson
Footway Lighting	P Quigley
Food Safety	G Keerie
Pests Act	P Quigley
Waste Management, Street Cleansing and Envirocrime Enforcement Strategy	P Quigley
Refuse Collection Service	S.Harwood-Clark
Street Cleansing Service	S.Harwood-Clark
Waste Recycling	S.Harwood-Clark
Environmental Protection	S Walford
Emergency Planning	L Green
Action on Dogs	P Quigley
Licensing Act 2003 and Gambling Act 2005	M Bebbington
Taxi Licencing	M Bebbington
Miscellaneous Services :	
Animal Welfare	G Keerie
Abandoned Vehicles	P Quigley
Clearance of Private Sewers	G Keerie
Dangerous Buildings	A Beyer
National Assistance Act Burials	G Keerie
Sampling of Food, Drugs, etc	G Keerie
Swavesey Byeways	P Matthews
Zoo & Wild Animal Licensing	G Keerie
Health Promotions	I Green
HECA	I Green
Miscellaneous Licensing Provisions	M Bebbington
Illegal Encampments	G Keerie
Improvement Grants	M Nudds
Home Improvement Agency	M Nudds
Democratic Representation Training	F McMillan

Actual 2008/09 £	<b>HOUSING PORTFOLIO HOUSING REVENUE ACCOUNT</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	<b>EXPENDITURE</b>			
	Premises Related Expenses			
6,060	Rents Rates etc	10,000	7,000	7,000
2,177,983	Administration (Net Expenditure)	2,397,300	2,254,050	2,567,990
	Support Services (Net Expenditure)			
445,401	Sheltered Housing	617,120	556,170	470,480
(3,974)	Alarms	(2,490)	(2,720)	2,320
46,151	Flats - Communal Areas	41,840	66,950	57,140
141,671	Outdoor Maintenance	161,780	125,620	114,270
(8,636)	Sewage	(1,850)	890	(8,500)
223,745	Tenant Participation	146,140	153,260	168,040
53,744	Hostels for the Homeless	57,920	67,590	69,780
	Other Expenditure			
342	Registration of HRA Land	800	500	500
3,154,181	Contribution to Housing Repairs Account	3,190,300	3,105,800	3,100,940
11,554,901	Payment to Government	12,250,000	11,562,830	11,677,000
15,502	Provision for Bad or Doubtful Debts	20,000	15,000	20,000
35,050	Contribution to GF re Floating Support Service	53,250	56,660	64,760
(1,003)	Deficit/(Surplus) re Building Maint. Contractor (DLO)	0	(2,740)	0
254,350	Housing Futures	123,690	155,300	0
	Unallocated Recharges			
0	Unallocated Vacancy Saving	(56,700)	0	(50,000)
0	Reduction in inflation from 2.5% to 1%	(135,000)	0	0
8,000	Tenants Survey Charge	0	0	10,000
407,136	Corporate Management	381,140	354,650	364,290
80,130	Democratic Representation Charge	83,430	79,230	78,460
18,911	Treasury Management Charge	20,250	15,470	15,060
21,763	Equality and Diversity	30,090	29,780	20,780
	Capital Charges			
0	Revenue Contribution to Capital Expenditure	400,000	400,000	300,000
3,178,408	Depreciation	3,287,000	3,286,870	3,275,660
<u>21,809,816</u>	<b>TOTAL EXPENDITURE</b>	<u>23,076,010</u>	<u>22,288,160</u>	<u>22,325,970</u>
	<b>INCOME</b>			
(20,754,002)	Gross Rent Income from Dwellings	(21,800,000)	(21,230,000)	(21,820,000)
(379,092)	Other Income	(360,000)	(350,000)	(350,000)
<u>(21,133,094)</u>	<b>TOTAL INCOME</b>	<u>(22,160,000)</u>	<u>(21,580,000)</u>	<u>(22,170,000)</u>
676,722	<b>Net Cost of Services</b>	916,010	708,160	155,970
(151,762)	Interest Receivable	(50,000)	(45,000)	(50,000)
<u>524,960</u>	<b>Deficit/(Surplus) for the year</b>	<u>866,010</u>	<u>663,160</u>	<u>105,970</u>
(3,631,233)	Working Balance brought forward 1st April	(2,993,550)	(3,106,270)	(2,443,110)
(3,106,273)	Working Balance carried forward 31st March	(2,127,540)	(2,443,110)	(2,337,140)
	<b>Analysis of Total Net Expenditure</b>			
(3,152,378)	Net Direct Income (including recharges to/from GF)	(2,529,790)	(2,868,260)	(3,374,880)
535,940	Unallocated Recharges	323,210	479,130	438,590
3,141,398	Recharges from Staffing and Overhead Accounts	3,072,590	3,052,290	3,042,260
<u>524,960</u>		<u>866,010</u>	<u>663,160</u>	<u>105,970</u>

Actual 2008/09 £	<b>HOUSING REVENUE ACCOUNT REPAIRS A/C</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	<b>EXPENDITURE</b>			
	<b>Maintenance and Improvements - Capital Funded</b>			
768,764	Change of Tenancies - Capital	400,000	600,000	400,000
12,756	Cyclical & Minor Works - Capital	20,000	1,000	10,000
311,236	Rewiring	200,000	200,000	200,000
962,792	Heating New & Replacement	700,000	440,000	500,000
6,970	Insulation	40,000	100,000	25,000
1,190,351	Improvements to Non-traditional Houses	0	90,000	0
0	Security	5,000	5,000	3,000
0	Fire Safety	10,000	5,000	83,000
76,243	Estate Roads, Paths, Fencing and Lighting	60,000	55,000	30,000
45,819	Parking Facilities	30,000	40,000	15,000
40,777	UPVC Windows and Doors	30,000	75,000	70,000
143,212	Re-roofing	140,000	135,000	50,000
2,288,781	Kitchen & Bathroom Replacement	1,870,000	1,700,000	1,200,000
759,199	Full Refurbishment	320,000	480,000	200,000
46,700	Asbestos Removal	50,000	30,000	20,000
4,551	Specialist Works	5,000	5,000	4,000
691	New Foundations etc	15,000	30,000	10,000
46,884	Water/Drainage Upgrades	30,000	40,000	20,000
731,089	Disabled Adaptations	800,000	800,000	325,000
0	Fire and Extreme Weather	35,000	25,000	35,000
<u>7,436,815</u>	<b>Total Maintenance and Improvements - Capital Funded</b>	<u>4,760,000</u>	<u>4,856,000</u>	<u>3,200,000</u>
	<b>Non Response Maintenance - Revenue Funded</b>			
11,993	Internal Paintwork	5,000	5,000	0
287,146	Cyclical Works - Revenue	280,000	280,000	193,000
450,590	Heating Service Contracts	410,000	410,000	400,000
52,672	Asbestos Investigation/Surveys	50,000	50,000	60,000
54,506	Thermostate & other Electrical Surveys	100,000	150,000	40,000
0	Water/Drainage	5,000	5,000	5,000
16,416	Garden Works	19,000	19,000	5,000
1,847	Specialist Investigations	0	5,000	0
3,667	Properties Awaiting Sale	7,000	5,000	7,000
300	Repairs Litigation & Compensation	10,000	6,000	10,000
0	Compensation for Tenants Improvements	4,000	2,000	3,000
1,608	Fire and Extreme Weather	60,000	45,000	15,000
<u>72,782</u>				
<u>953,527</u>	<b>Total Maintenance and Improvements - Revenue Funded</b>	<u>950,000</u>	<u>982,000</u>	<u>738,000</u>
<u>8,390,342</u>	<b>Balance carried forward</b>	<u>5,710,000</u>	<u>5,838,000</u>	<u>3,938,000</u>

Actual 2008/09 £	<b>HOUSING REVENUE ACCOUNT REPAIRS A/C</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<u>8,390,342</u>	Balance brought forward	<u>5,710,000</u>	<u>5,838,000</u>	<u>3,938,000</u>
540,601	Responsive Repairs - Revenue Funded			
	Change of Tenancies	700,000	600,000	700,000
	Internal Works			
407,476	Kitchen & Bathroom Repairs	340,000	340,000	340,000
244,119	Electrical	200,000	200,000	250,000
320,005	Heating Repairs	270,000	270,000	270,000
16,380	Maintenance of Disabled Adaptions	20,000	20,000	20,000
141,971	Other Internal Works	200,000	200,000	200,000
387,561	External Property Works	350,000	350,000	400,000
146,632	Drainage, Paths, Fences etc	140,000	130,000	140,000
14,437	Garages, Parking etc	20,000	20,000	20,000
950	Pest Control	1,000	1,000	1,000
0	Right to Repair	800	800	800
<u>2,220,132</u>	Total Responsive Repairs - Revenue Funded	<u>2,241,800</u>	<u>2,131,800</u>	<u>2,341,800</u>
<u>10,610,474</u>	TOTAL EXPENDITURE	<u>7,951,800</u>	<u>7,969,800</u>	<u>6,279,800</u>
	INCOME			
(3,154,181)	Transfer from Housing Revenue Account	(3,190,300)	(3,105,800)	(3,100,940)
(3,178,408)	Major Repairs Allowance Funding	(3,287,000)	(3,286,870)	(3,146,860)
(4,254,897)	Capital Receipts Funding	(1,058,000)	(1,149,130)	0
(3,510)	Capital Grants & Contributions	(15,000)	(20,000)	(20,000)
0	Revenue Contribution to Capital Expenditure	(400,000)	(400,000)	0
(19,478)	Revenue Grants and Contributions	(1,500)	(8,000)	(12,000)
<u>(10,610,474)</u>	TOTAL INCOME	<u>(7,951,800)</u>	<u>(7,969,800)</u>	<u>(6,279,800)</u>
	<b>REPAIRS ADMINISTRATION</b>			
	EXPENDITURE			
	Direct Employee Expenses			
5,121	Liabilities re Former Employees	6,700	5,070	5,200
0	Provision for redundancy payments	0	0	150,000
	Supplies and Services			
12,965	Out of Hours Repairs Reporting Service	13,000	13,000	13,000
15,645	Stock Condition Survey	0	20,000	0
26,785	Repairs Reporting System	10,000	10,000	0
0	Contract Renegotiations	20,000	20,000	15,000
0	Legal Advice	0	5,000	5,000
	Central, Departmental and Support Services - Revenue			
3,042	Chief Officers & Housing Futures	3,220	3,200	3,240
0	Community & Customer Services	0	116,580	114,810
215,237	Corporate Services	210,340	76,550	89,280
484,938	Affordable Homes	610,800	607,550	728,180
7,066	Health & Environmental Services	7,580	7,360	12,080
262,521	Central, Departmental and Support Services - Capital	246,990	206,030	53,140
<u>1,033,320</u>	TOTAL REPAIRS ADMINISTRATIVE EXPENDITURE	<u>1,128,630</u>	<u>1,090,340</u>	<u>1,188,930</u>
(262,521)	Less Funded from Capital Receipts or MRA	(246,990)	(206,030)	(53,140)
<u>770,799</u>		<u>881,640</u>	<u>884,310</u>	<u>1,135,790</u>



Actual 2008/09 £	<b>HOUSING REVENUE ACCOUNT GENERAL ADMINISTRATION</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	<b>EXPENDITURE</b>			
21,315	Premises Related Expenses			
	Rent, Rates, etc	40,000	30,000	30,000
	Supplies and Services			
7,732	Legal Fees	5,000	5,000	5,000
23,072	Girobank	25,000	25,000	25,000
1,010	Bank Charges	2,000	2,000	2,000
2,150	Valuation	10,000	14,000	10,000
	Miscellaneous Expenses			
	Payments to Tenants re Management Moves to Smaller Properties	15,000	15,000	2,000
12,891	for Redevelopment	60,000	110,000	120,000
49,536	Data Base Reconciliation & Improvement	50,000	50,000	50,000
1,500	Service Charge Implementation	20,000	7,000	7,000
4,557	Business Plan Update	12,000	12,000	20,000
12,507	Service Improvement	30,000	30,000	50,000
1,009	New Tenant Support Scheme	10,000	10,000	10,000
2,754	Other	1,000	6,000	1,000
169	Central, Departmental and Support Services			
17,014	Chief Officers & Housing Futures	14,130	11,270	8,170
2,958	Community & Customer Services	4,740	16,370	15,910
379,323	Corporate Services	382,240	370,720	375,250
659,741	Affordable Homes	689,500	645,630	652,270
	Departmental Administration			
235,870	- Choice Based Lettings	161,390	140,000	130,000
34,940	- Housing Advisory Service	25,120	33,390	26,380
<u>1,470,048</u>	<b>TOTAL EXPENDITURE</b>	<u>1,557,120</u>	<u>1,533,380</u>	<u>1,539,980</u>
	<b>INCOME</b>			
(30,101)	Fees and Charges	(20,000)	(150,000)	(100,000)
(24,763)	Contribution from General Fund	(21,460)	(13,640)	(7,780)
(8,000)	Government Grant	0	0	0
<u>1,407,184</u>	<b>GENERAL ADMINISTRATION NET EXPENDITURE</b>	<u>1,515,660</u>	<u>1,369,740</u>	<u>1,432,200</u>
	<b>TOTAL ADMINISTRATION EXPENDITURE</b>			
770,799	Repairs Administration	881,640	884,310	1,135,790
1,407,184	General Administration	1,515,660	1,369,740	1,432,200
<u>2,177,983</u>	<b>NET EXPENDITURE carried to HRA Summary</b>	<u>2,397,300</u>	<u>2,254,050</u>	<u>2,567,990</u>

Actual 2008/09 £	<b>HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	<b>SHELTERED HOUSING</b>			
	EXPENDITURE			
	Employees			
	Salaries			
963,360	Sheltered Housing Officers	1,065,000	1,000,000	1,080,000
0	Legal Fees & Settlements	4,000	6,000	10,000
	Wages			
57,553	Cleaning	61,000	60,000	60,000
523	Training	2,500	1,700	2,500
6,312	Appointment of New Staff	2,500	2,500	0
42,930	Agency Staff	25,000	30,000	0
	Premises Related Expenses			
0	Rents	0	0	6,000
5,973	Rent Allowance	6,500	1,200	0
	Repairs and Maintenance			
66,165	Buildings	70,000	70,000	70,000
7,880	Smoke Detector Maintenance	0	8,000	8,000
8,840	Maintenance of Security Systems	13,000	13,000	13,000
29,372	Grass Cutting	30,200	30,200	25,100
62,695	Other Outdoor Maintenance	56,400	56,400	28,200
121,639	Energy Costs	86,500	95,000	95,000
12,545	NNDR & Council Tax	13,500	13,500	13,800
16,173	Water Services	19,000	19,000	19,500
	Cleaning and Domestic Supplies			
3,821	Consumable Supplies	4,000	4,000	4,000
12,571	Cleaning	14,000	10,000	14,000
	Transport Related Expenses			
59,856	Car Allowances	60,000	63,000	40,000
	Supplies and Services			
2,473	Alarms - Replacement	5,000	2,500	3,000
73,862	- Running Costs	85,000	85,000	85,000
36,435	Equipment & Furniture	35,000	35,000	25,000
	Agency & Contracted Services			
105,292	Agency Payments	111,000	106,000	0
	Communications and Computing			
524	Postages	500	500	500
28,184	Telephones & Pagers (net)	30,000	30,000	30,700
0	Computer Equipment	0	0	10,000
	Expenses			
52	Opening Ceremonies	0	0	0
4,409	Sheltered Housing Officer - Training	4,780	10,000	15,000
3,431	Miscellaneous Expenses	4,200	2,500	2,500
4,713	Contribution - Services for Older People	4,600	4,600	4,600
2,230	Subscriptions to Professional Bodies	3,500	3,500	670
<u>1,739,813</u>	Balance carried forward	<u>1,816,680</u>	<u>1,763,100</u>	<u>1,666,070</u>

Actual 2008/09 £	<b>HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	<b>SHELTERED HOUSING</b>			
	EXPENDITURE Continued			
1,739,813	Balance brought forward	1,816,680	1,763,100	1,666,070
	Central, Departmental and Support Services - Revenue			
831	Chief Officers and Housing Futures	860	850	2,470
102,399	Corporate Services	97,780	105,150	87,740
538	Planning Services	520	520	500
168,436	Affordable Homes	178,280	178,550	155,700
7,843	Central, Departmental and Support Services - Capital	4,260	4,450	440
	Capital Financing Costs			
46,930	Communal Area Improvements	47,770	21,990	59,580
<u>2,066,790</u>	<b>TOTAL EXPENDITURE</b>	<u>2,146,150</u>	<u>2,074,610</u>	<u>1,972,500</u>
	<b>INCOME</b>			
	Fees and Charges			
	Service Charge			
	Equity Shareholders			
(188,014)	Support Element	(185,000)	(185,000)	(190,000)
(137,388)	Other	(112,000)	(112,000)	(120,000)
	Tenants			
(799,541)	Support Element	(737,000)	(760,000)	(690,000)
(334,357)	Other	(340,000)	(350,000)	(360,000)
(24,916)	Other	(10,000)	(10,000)	(15,000)
(20,400)	Less Recharge to Other Services	(23,000)	(25,000)	(27,000)
(62,000)	Contribution from General Fund	(70,000)	(50,000)	(40,000)
<u>(1,566,616)</u>	<b>TOTAL INCOME</b>	<u>(1,477,000)</u>	<u>(1,492,000)</u>	<u>(1,442,000)</u>
500,174	<b>NET EXPENDITURE</b>	669,150	582,610	530,500
(54,773)	Less funded from Capital Receipts or MRA	(52,030)	(26,440)	(60,020)
<u>445,401</u>	<b>NET EXPENDITURE carried to HRA Summary</b>	<u>617,120</u>	<u>556,170</u>	<u>470,480</u>
	<b>OTHER ALARM SYSTEMS</b>			
	EXPENDITURE			
	Supplies and Services			
	Alarm Systems			
33,362	- Purchase	30,000	30,000	30,000
19,762	- Repair & Maintenance	20,000	20,000	20,000
	Miscellaneous Expenses			
1,000	Contribution - Services for Older People	2,000	2,000	2,000
	Central Departmental and Support Services			
2,224	Corporate Services	1,830	1,070	1,050
64,305	Affordable Homes	61,310	68,960	131,020
	Departmental Administration			
20,400	Sheltered Housing	23,000	25,000	27,000
<u>141,053</u>		<u>138,140</u>	<u>147,030</u>	<u>211,070</u>
	<b>INCOME</b>			
(159,647)	Fees and Charges	(150,000)	(160,000)	(200,000)
14,620	Contribution to/(from) General Fund	9,370	10,250	(8,750)
<u>(145,027)</u>		<u>(140,630)</u>	<u>(149,750)</u>	<u>(208,750)</u>
<u>(3,974)</u>	<b>NET SURPLUS carried to HRA Summary</b>	<u>(2,490)</u>	<u>(2,720)</u>	<u>2,320</u>

Actual 2008/09 £	<b>HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES Continued</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	<b>FLATS - COMMUNAL AREAS</b>			
	EXPENDITURE			
	Premises Related Expenditure			
17,300	Repairs and Maintenance	12,000	33,000	24,000
25,651	Major Works	0	19,000	0
10,704	Energy Costs	10,400	12,000	12,000
	Cleaning and Domestic Supplies			
545	Cleaning	1,060	500	1,100
	Services			
2,899	Refuse Collection	2,970	2,500	100
	Other			
0	Consultation	0	0	5,000
	Central Departmental and Support Services			
15,365	Corporate Services	13,610	15,720	15,610
9,612	Affordable Homes	9,800	15,230	19,330
<u>82,076</u>		<u>49,840</u>	<u>97,950</u>	<u>77,140</u>
	INCOME			
(10,274)	Fees and Charges	(8,000)	(12,000)	(20,000)
(25,651)	Less funded from Capital Receipts or MRA	0	(19,000)	0
<u>46,151</u>	NET EXPENDITURE carried to HRA Summary	<u>41,840</u>	<u>66,950</u>	<u>57,140</u>
	<b>OUTDOOR MAINTENANCE</b>			
	EXPENDITURE			
	Premises Related Expenses			
	Repairs and Maintenance			
	Other Housing Sites			
80,262	Grass Cutting	99,300	75,000	59,400
125,253	Other	145,000	90,000	91,800
0	Consultancy - Grounds Maintenance Contract	0		
	Central, Departmental and Support Services			
6,501	Corporate Services	6,510	10,440	10,320
3,694	Planning Services	3,540	3,570	3,410
72,057	Affordable Homes	67,020	72,260	64,530
17,499	Health and Environmental Services	22,350	19,290	19,750
<u>305,266</u>	TOTAL EXPENDITURE	<u>343,720</u>	<u>270,560</u>	<u>249,210</u>
	INCOME			
(147,000)	Contribution from General Fund	(169,000)	(132,000)	(122,000)
(9,929)	Other Recharges	(6,140)	(6,140)	(6,140)
(6,666)	Other Income	(6,800)	(6,800)	(6,800)
<u>(163,595)</u>	TOTAL INCOME	<u>(181,940)</u>	<u>(144,940)</u>	<u>(134,940)</u>
<u>141,671</u>	NET EXPENDITURE carried to HRA Summary	<u>161,780</u>	<u>125,620</u>	<u>114,270</u>

Actual 2008/09 £	<b>HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES Continued</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	<b>SEWAGE DISPOSAL &amp; CESSPOOL EMPTYING</b>			
	EXPENDITURE			
	Premises Related Expenses			
2,052	Repairs and Maintenance	5,000	4,000	5,000
394	Recharge from Cesspool Emptying A/c	600	600	600
	Energy Costs			
432	Electricity	800	800	800
20,605	Water Services	21,500	24,910	25,000
	Miscellaneous Expenses			
0	Other	300	300	300
	Central Departmental and Support Services			
744	Corporate Services	570	390	350
10,036	Affordable Homes	10,380	12,890	3,450
<u>34,263</u>	<b>TOTAL EXPENDITURE</b>	<u>39,150</u>	<u>43,890</u>	<u>35,500</u>
	INCOME			
(42,899)	Fees and Charges	(41,000)	(43,000)	(44,000)
<u>(8,636)</u>	<b>NET EXPENDITURE carried to HRA Summary</b>	<u>(1,850)</u>	<u>890</u>	<u>(8,500)</u>
	<b>TENANT PARTICIPATION</b>			
	EXPENDITURE			
	Premises Related Expenses			
2,500	Works at Sheltered Schemes	2,000	1,000	2,000
984	Other	5,000	1,000	5,000
0	Capital Schemes	4,000	0	0
	Miscellaneous Expenses			
26,652	Support for Tenant Groups	19,000	12,000	19,000
7,036	Tenants Report & Newsletters	7,200	7,200	10,000
0	Tenants Handbook	12,500	10,000	10,000
2,500	Community Mediation Services	2,500	2,500	2,500
142	Best Kept Garden Awards	300	70	70
0	Consultation	0	3,240	15,000
4,130	Central Departmental and Support Services			
95,156	Chief Officers & Housing Futures	38,000	30,190	850
1,048	Community & Customer Services	1,080	2,360	2,460
5,610	Corporate Services	5,800	4,860	4,750
51,223	Affordable Homes	54,760	79,840	98,410
26,764				
<u>223,745</u>	<b>TOTAL EXPENDITURE</b>	<u>152,140</u>	<u>154,260</u>	<u>170,040</u>
	INCOME			
0	Recharge to Sheltered Housing	(2,000)	(1,000)	(2,000)
<u>223,745</u>	<b>NET EXPENDITURE</b>	<u>150,140</u>	<u>153,260</u>	<u>168,040</u>
0	Less Funded from Capital Receipts	(4,000)	0	0
<u>223,745</u>	<b>NET EXPENDITURE carried to HRA Summary</b>	<u>146,140</u>	<u>153,260</u>	<u>168,040</u>

Actual 2008/09 £	<b>HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES Continued</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	<b>HOSTELS FOR THE HOMELESS</b>			
	EXPENDITURE			
	Premises Related Expenses			
7,559	Repairs and Maintenance	2,000	2,000	2,000
579	Insurance etc.	610	950	1,000
	Supplies and Services			
3,677	Equipment & Furniture	1,000	1,000	1,000
	Capital Financing			
15,993	Major Works	0	0	0
	Expenses			
275	Legal fees	1,000	0	1,000
	Agency & Contracted Services			
33,587	Agency Payments	38,000	46,800	47,000
	Central, Departmental and Support Services			
2,629	Corporate Services	2,750	2,730	2,390
15,803	Affordable Homes	12,560	14,110	15,390
<u>80,102</u>	<b>TOTAL EXPENDITURE</b>	<u>57,920</u>	<u>67,590</u>	<u>69,780</u>
(10,365)	Recharges	0	0	0
(15,993)	Less funded from Capital Receipts or MRA	0	0	0
<u>53,744</u>	<b>NET EXPENDITURE carried to HRA Summary</b>	<u>57,920</u>	<u>67,590</u>	<u>69,780</u>

Actual 2008/09 £	<b>HOUSING FUTURES</b> <b>HOUSING REVENUE ACCOUNT</b> <b>HOUSING FUTURES</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	<b>EXPENDITURE</b>			
358,142	Miscellaneous Expenses	100,250	85,000	0
	Central Departmental and Support Services			
173,957	Chief Officers and Housing Futures	56,710	62,450	0
13,305	Community & Customer Services	20	170	0
33,946	Corporate Services	53,270	28,040	0
5,877	New Communities	0	3,010	0
144,960	Affordable Homes	77,080	48,030	0
26,000	Recharge from DLO	5,000	4,000	0
<u>756,187</u>	<b>TOTAL EXPENDITURE</b>	<u>292,330</u>	<u>230,700</u>	<u>0</u>
	<b>INCOME</b>			
(501,837)	Recharge to General Fund	(168,640)	(75,400)	0
<u>254,350</u>	<b>NET EXPENDITURE</b> carried to HRA Summary	<u>123,690</u>	<u>155,300</u>	<u>0</u>

Actual 2008/09 £	<b>HOUSING PORTFOLIO</b>  <b>HOUSING GENERAL FUND</b> <b>NET EXPENDITURE SUMMARY</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
8,448	Loans for House Repair, Purchase and Improvement	8,850	8,520	8,260
125,238	Housing Association Support	135,390	139,980	72,240
236,177	Homelessness	317,580	292,560	340,150
172,541	Lettings & Advisory Service	202,510	274,680	237,430
6,184	Floating Support Service	9,400	10,000	7,190
47,474	Shopping Car Parks	49,160	85,230	20,380
22,873	Mobile Warden Schemes	27,090	24,300	23,820
187,791	Strategic Housing	163,610	153,760	145,360
0	Sub-Regional Homelink Service	0	0	0
87,054	Equality & Diversity	120,380	112,130	83,130
186,858	Travellers Issues (All Sites)	194,540	218,860	209,360
20,008	Travellers Sites - Whaddon & Milton	28,140	20,520	27,860
0	Provisional Expenditure LSVT	0	3,940	0
	Recharge from/(to) HRA			
147,000	- Outdoor Maintenance	169,000	132,000	122,000
62,000	- Sheltered Housing	70,000	50,000	40,000
(14,620)	- Piper Lifeline Alarms	(9,370)	(10,250)	8,750
24,763	- Service Strategy and Regulation	21,460	13,640	7,780
501,837	- Housing Futures Project	168,640	75,400	0
0	Adjustment Housing Futures Costs already inc. elsewhere in GF	0		
<u>1,821,626</u>	<b>TOTAL NET EXPENDITURE</b>	<u>1,676,380</u>	<u>1,605,270</u>	<u>1,353,710</u>
	<b>Analysis of Total Net Expenditure</b>			
472,399	Net Direct Costs (including Recharges from HRA)	341,940	131,150	73,940
13,575	Capital Charges (notional)	13,580	38,070	2,130
1,335,652	Recharges from Staffing and Overhead Accounts	1,320,860	1,436,050	1,277,640
<u>1,821,626</u>		<u>1,676,380</u>	<u>1,605,270</u>	<u>1,353,710</u>



Actual 2008/09 £	<b>HOUSING GENERAL FUND LOANS FOR HOUSE PURCHASE, REPAIR AND IMPROVEMENT</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	<b>EXPENDITURE</b>			
	Premises Related Expenses			
263	Premises Insurance	260	260	280
	Agency Services			
5	DSS Mortgage Collection Service	40	20	40
4,538	Mortgage Management Service	4,660	4,670	4,780
	Central, Departmental and Support Services			
3,793	Corporate Services	3,990	3,620	3,210
<u>8,599</u>	<b>TOTAL EXPENDITURE</b>	<u>8,950</u>	<u>8,570</u>	<u>8,310</u>
	<b>INCOME</b>			
(151)	Commission	(100)	(50)	(50)
<u>(151)</u>	<b>TOTAL INCOME</b>	<u>(100)</u>	<u>(50)</u>	<u>(50)</u>
<u>8,448</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>8,850</u>	<u>8,520</u>	<u>8,260</u>
	<b>HOUSING ASSOCIATION SUPPORT</b>			
	<b>EXPENDITURE</b>			
	Supplies and Services			
0	Valuations	5,000	5,000	5,000
	Other			
8,645	Grant	0	0	0
	Central Departmental and Support Services			
831	Chief Officers & Housing Futures	860	850	850
20,790	Corporate Services	21,720	9,890	10,590
0	New Communities	0	4,100	3,790
103,617	Affordable Homes	112,810	125,140	57,010
<u>133,883</u>	<b>TOTAL EXPENDITURE</b>	<u>140,390</u>	<u>144,980</u>	<u>77,240</u>
	<b>INCOME</b>			
(8,645)	Contributions	(5,000)	(5,000)	(5,000)
<u>125,238</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>135,390</u>	<u>139,980</u>	<u>72,240</u>
	<b>HOMELESSNESS</b>			
	<b>EXPENDITURE</b>			
	Agency and Contracted Services			
33,161	Payments for Accommodation	80,000	65,000	80,000
4,950	Storage of Household Goods etc	7,000	5,000	7,000
	Other			
59,213	Private Renting Service	44,000	59,000	44,000
3,624	Homelessness Strategy Fund - Prevention Measures	50,000	20,000	51,500
7,830	Grants to Organisations	10,000	10,000	10,000
	Central, Departmental and Support Services			
831	Chief Officers & Housing Futures	860	850	850
0	Community and Customer Services	0	6,510	6,410
14,866	Corporate Services	17,160	22,750	22,120
161,513	Affordable Homes	143,380	151,460	153,120
189	Health and Environmental Services	230	190	200
<u>286,177</u>	<b>TOTAL EXPENDITURE</b>	<u>352,630</u>	<u>340,760</u>	<u>375,200</u>
	<b>INCOME</b>			
(50,000)	Government Grant	(35,000)	(48,000)	(35,000)
0	Other Net Contributions	(50)	(200)	(50)
<u>236,177</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>317,580</u>	<u>292,560</u>	<u>340,150</u>

Actual 2008/09 £	<b>HOUSING GENERAL FUND LETTINGS &amp; ADVISORY SERVICE</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	<b>EXPENDITURE</b>			
	Miscellaneous Expenses			
19,398	Contribution to Regional CBL Expenditure	16,000	16,000	16,000
36,313	Advertising, etc.	48,000	47,500	46,000
2,525	Fees for Medical Assessment	4,000	4,000	4,000
	Central, Departmental and Support Services			
2,352	Chief Officers & Housing Futures	2,470	2,450	850
775	Community & Customer Services	20	6,680	6,410
2,808	Corporate Services	2,530	2,540	2,130
389,146	Affordable Homes	325,000	377,400	326,920
<u>453,317</u>	<b>TOTAL EXPENDITURE</b>	<u>398,020</u>	<u>456,570</u>	<u>402,310</u>
	<b>INCOME</b>			
(9,966)	Fees and Charges	(9,000)	(8,500)	(8,500)
(270,810)	Recharge to Other Services	(186,510)	(173,390)	(156,380)
<u>172,541</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>202,510</u>	<u>274,680</u>	<u>237,430</u>
	<b>FLOATING SUPPORT SERVICE</b>			
	<b>EXPENDITURE</b>			
	Miscellaneous Expenses			
0	Tendering Costs	0	2,500	5,000
	Central, Departmental and Support Services			
118,401	Affordable Homes	139,650	141,160	143,950
<u>118,401</u>	<b>TOTAL EXPENDITURE</b>	<u>139,650</u>	<u>143,660</u>	<u>148,950</u>
	<b>INCOME</b>			
(77,167)	Supporting People Grant	(77,000)	(77,000)	(77,000)
(35,050)	Contribution from the HRA	(53,250)	(56,660)	(64,760)
<u>6,184</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>9,400</u>	<u>10,000</u>	<u>7,190</u>
	<b>SHOPPING CAR PARKS</b>			
	<b>EXPENDITURE</b>			
	Premises Related Expenses			
422	Repairs and Maintenance	1,000	1,000	500
707	Sweeping etc	750	750	100
8,128	Rents	8,130	14,000	2,500
18,974	Rates	20,000	23,720	8,000
	Supplies and Services			
	Water Services	0		
	Central, Departmental & Support Services			
376	Corporate Services	390	580	350
5,292	Affordable Homes	5,310	7,110	6,800
	Capital Charges			
13,575	Depreciation	13,580	38,070	2,130
<u>47,474</u>	<b>TOTAL EXPENDITURE carried to Portfolio summary</b>	<u>49,160</u>	<u>85,230</u>	<u>20,380</u>

Actual 2008/09 £	<b>HOUSING GENERAL FUND MOBILE WARDEN SCHEMES</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
16,700	EXPENDITURE			
	Miscellaneous	17,100	17,100	17,100
0	Central, Departmental & Support Services			
5,869	Chief Officers & Housing Futures	500	720	0
0	Community & Customer Services	8,960	5,960	6,380
304	Corporate Services	200	190	170
	Affordable Homes	330	330	170
<u>22,873</u>	NET EXPENDITURE carried to Portfolio Summary	<u>27,090</u>	<u>24,300</u>	<u>23,820</u>
	<b>STRATEGIC HOUSING</b>			
	EXPENDITURE			
	Expenses			
4,500	Contribution to Housing Market Assessment	5,000	4,500	5,000
1,200	Other Contributions	2,000	2,000	2,000
	Central, Departmental and Support Services			
5,395	Chief Officers & Housing Futures	5,700	5,640	5,700
5,360	Corporate Services	5,230	5,190	4,530
5,116	Planning and Sustainable Communities	5,220	5,410	5,070
153,093	Affordable Homes	125,300	117,340	109,170
13,127	Health and Environmental Services	15,210	13,730	13,940
<u>187,791</u>	TOTAL EXPENDITURE	<u>163,660</u>	<u>153,810</u>	<u>145,410</u>
	INCOME			
0	Fees and Charges	(50)	(50)	(50)
<u>187,791</u>	NET EXPENDITURE carried to Portfolio Summary	<u>163,610</u>	<u>153,760</u>	<u>145,360</u>
	<b>SUB REGIONAL HOMELINK SERVICE</b>			
	EXPENDITURE			
	Central, Departmental and Support Services			
188	Corporate Services	390	2,320	2,250
58,360	Affordable Homes	66,440	88,560	104,300
<u>58,548</u>	TOTAL EXPENDITURE	<u>66,830</u>	<u>90,880</u>	<u>106,550</u>
	INCOME			
0	Government Grant	0	(21,690)	(37,800)
(46,186)	Recharges to Other Organisations	(57,830)	(60,190)	(59,750)
(12,362)	Recharges to Other Services	(9,000)	(9,000)	(9,000)
<u>(58,548)</u>	TOTAL INCOME	<u>(66,830)</u>	<u>(90,880)</u>	<u>(106,550)</u>
<u>0</u>	NET EXPENDITURE carried to Portfolio Summary	<u>0</u>	<u>0</u>	<u>0</u>

#REF! 2008/09 £	<b>HOUSING GENERAL FUND EQUALITY &amp; DIVERSITY</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	<b>EXPENDITURE</b>			
	Supplies & Services			
5,572	Consultancy	0	6,590	0
2,358	Miscellaneous	20,250	16,660	13,250
	Central Departmental & Support Services			
1,771	Chief Officers and Housing Futures	1,240	1,790	3,230
76,822	Community & Customer Services	109,320	110,980	75,330
19,020	Corporate Services	16,100	7,710	7,530
0	New Communities	0	1,730	1,080
3,274	Health and Environmental Services	3,560	3,450	3,490
<u>108,817</u>	<b>TOTAL EXPENDITURE</b>	<u>150,470</u>	<u>148,910</u>	<u>103,910</u>
	<b>INCOME</b>			
0	Contribution From Other Local Authorities	0	(2,000)	0
0	Other	0	(5,000)	0
(21,763)	less recharge to Housing Revenue Account	(30,090)	(29,780)	(20,780)
<u>87,054</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>120,380</u>	<u>112,130</u>	<u>83,130</u>
	<b>TRAVELLERS ISSUES (ALL SITES)</b>			
	<b>EXPENDITURE</b>			
	Supplies and Services			
195,783	Enforcement Action including Injunctions	138,000	138,000	138,000
	Central, Departmental and Support Services			
3,042	Chief Officers & Housing Futures	3,230	3,190	1,620
4,602	Community & Customer Services	5,370	5,800	5,420
326	Corporate Services	340	340	300
0	New Communities	0	640	540
26,447	Planning Services	29,860	49,830	45,690
11,123	Affordable Homes	13,340	16,760	13,460
3,318	Health & Environmental Services	4,400	4,300	4,330
51,830	Part Time Enforcement Officer	53,430	53,100	49,290
<u>296,471</u>	<b>TOTAL EXPENDITURE carried to Portfolio Summary</b>	<u>247,970</u>	<u>271,960</u>	<u>258,650</u>
	<b>INCOME</b>			
	Transfer from Reserves			
(51,830)	Part Time Enforcement Officer	(53,430)	(53,100)	(49,290)
(57,783)	Enforcement Action including Injunctions	0	0	0
<u>(109,613)</u>	<b>TOTAL INCOME</b>	<u>(53,430)</u>	<u>(53,100)</u>	<u>(49,290)</u>
<u>186,858</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>194,540</u>	<u>218,860</u>	<u>209,360</u>

#REF! 2008/09 £	<b>HOUSING GENERAL FUND TRAVELLERS SITES- WHADDON &amp; MILTON</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	<b>EXPENDITURE</b>			
	Premises Related Expenses			
33,971	Repair and Maintenance of Buildings and Grounds	23,170	35,390	26,500
1,709	Electricity	690	1,950	2,200
5,197	Water Services	5,120	5,400	5,710
37	Insurance	40	40	40
	Supplies and Services			
465	Miscellaneous Expenses	450	300	450
2,383	Equipment	1,840	2,900	2,970
	Agency, Contracted Services and Transfer Payments			
2,975	Cambridgeshire County Council	0	0	0
	Central, Departmental and Support Services			
3,400	Corporate Services	3,620	2,940	2,680
57,906	Affordable Homes	66,730	60,100	61,840
0	Planning Services	0	4,340	4,170
379	Health and Environmental Services	460	380	400
<u>108,422</u>	<b>TOTAL EXPENDITURE</b>	<u>102,120</u>	<u>113,740</u>	<u>106,960</u>
	<b>INCOME</b>			
(75,113)	Rents	(69,980)	(75,000)	(75,000)
(13,301)	Recoverable Charges	(4,000)	(3,220)	(4,100)
0	Deficit Recoverable From Cambridgeshire County Council	0	(15,000)	0
<u>20,008</u>	<b>NET REVENUE EXPENDITURE</b> carried to Portfolio Summary	<u>28,140</u>	<u>20,520</u>	<u>27,860</u>

## Cost Centre Managers for Housing Portfolio

### Cost Centre Manager

#### Services

##### **Housing Revenue Account**

Housing Repairs and Maintenance	A Goddard
Administrative Expenses	A Goddard
Rents	P Bird
Sheltered Housing	T.Cassidy
Other Alarm Systems	T.Cassidy
Flats - Communal Areas	A Goddard
Outdoor Maintenance	A Goddard
Sewerage Disposal and Cesspool Emptying	A Goddard
Tenant Participation	A Goddard
Hostels	S Carter/H.Woods
Building Maintenance Service In-House-Contractor	S.Hills

##### **General Fund**

Loans for House Purchase Repair and Improvement	P Bird
Housing Association Support	M.Knight
Homelessness	S Carter/H.Woods
Lettings & Advisory Service	S Carter/H.Woods
Floating Support Service	T.Cassidy
Shopping Car Parks	A Goddard
Mobile Warden Scheme	G. Barron
Strategic Housing	M.Knight
Sub-Regional Homelink Service	S Carter/H.Woods
Equality and Diversity	R May
Travellers Issues	G Jones
Travellers Sites	A Goddard

Actual 2008/09 £	<b>PLANNING PORTFOLIO</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>NET EXPENDITURE SUMMARY</b>				
1,511,020	Development Control	1,388,390	1,632,920	1,278,530
37,750	Building Control Service	55,390	48,370	47,310
70,549	Street Naming and Numbering	66,580	68,230	41,540
3,122	Open Space Agreement Cherry Hinton	0	0	0
3,632	Transport Initiatives	3,730	6,860	6,150
75,071	Economic Development	113,910	110,830	70,890
303,027	Concessionary Fares	472,550	543,840	655,460
0	Footpath Diversions	230	510	0
172,685	Conservation	195,270	185,720	166,210
34,093	Museums	34,380	30,900	34,320
35,778	Tourism Initiatives	39,780	40,310	30,630
<u>2,246,727</u>	<b>TOTAL NET EXPENDITURE</b> (carried to General Fund Summary)	<u>2,370,210</u>	<u>2,668,490</u>	<u>2,331,040</u>
<b>Analysis of Total Net Expenditure</b>				
1,023,922	Direct Costs - Expenditure	917,850	1,038,520	959,830
565,494	Direct Costs - Transfers to Reserves	0	930,040	605,610
(1,457,875)	Direct Costs - Income from Fees & Charges	(1,586,830)	(1,146,730)	(1,302,330)
(73,086)	Direct Costs - Transfers from Reserves	(23,040)	(254,110)	(187,680)
(921,547)	Direct Costs - Grants	(206,420)	(1,140,970)	(706,380)
<u>(863,092)</u>	<b>Net Direct Costs</b>	<u>(898,440)</u>	<u>(573,250)</u>	<u>(630,950)</u>
(184,238)	Recharges met by Housing & Planning			
(14,373)	Delivery Grant	(221,430)	(214,490)	(222,380)
3,308,430	Deferred Capital Grant and Capital charges	(166,490)	(22,380)	14,810
	Recharges from Staffing and Overhead Accounts	3,656,570	3,478,610	3,169,560
<u>2,246,727</u>		<u>2,370,210</u>	<u>2,668,490</u>	<u>2,331,040</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>DEVELOPMENT CONTROL</b>				
EXPENDITURE				
0	Transport Related Expenses			
	Coach Expenses	360	150	360
	Services (Appendix)			
	Hired & Contracted Legal Services			
106,970	Appeals	48,170	51,000	49,370
0	Costs Awarded Against the Council	1,050	9,700	1,080
4,950	Judicial Review Costs	0	18,890	0
	Contracted Consultants			
5,160	D.C. Agricultural Appraisals	1,930	3,800	1,980
81,863	Advice on Current Applications	34,330	24,100	35,190
7,725	Archaeology Advisory Service	7,920	7,730	7,920
142,325	Database Design Consultancy	11,500	16,200	2,850
2,080	Digital Photography	0	0	0
	Grants and Subscriptions			
0	Ordnance Survey	890	0	0
1,600	Plan Vetting Group	1,600	1,600	1,600
	Miscellaneous Expenses			
17,171	Advertising	19,000	20,500	19,480
0	Reduction to meet Savings Target	0	0	(21,000)
	Transfers to Reserves			
	Central, Departmental and Support Services			
34,399	Chief Officers & Housing Futures	36,510	35,980	33,980
2,367	Community & Customer Services	3,800	26,300	25,710
213,680	Corporate Services	235,550	192,800	181,820
52,997	New Communities	75,140	113,760	60,400
2,050,948	Planning Services	2,274,400	2,142,290	1,913,020
127,420	Health & Environmental Services	138,060	126,190	127,600
	Capital Financing Costs			
56,776	Capital Charges	0	28,390	28,390
<u>2,908,431</u>	TOTAL EXPENDITURE before transfer to reserves	<u>2,890,210</u>	<u>2,819,380</u>	<u>2,469,750</u>
	Transfer to Reserves			
565,494	Housing & Planning Delivery Grant Reserve	0	930,040	605,610
<u>3,473,925</u>	TOTAL EXPENDITURE including transfer to reserve	<u>2,890,210</u>	<u>3,749,420</u>	<u>3,075,360</u>
INCOME				
(1,789)	Sales - Miscellaneous	(2,060)	(160)	(170)
(801)	Sales - Local Plan	(930)	(110)	(120)
(9,915)	Section 106 Costs Recoverable	(10,000)	(12,800)	(13,500)
(5,498)	Legal Costs Recoverable	0	(13,400)	(13,700)
(994,932)	Fees	(1,083,000)	(812,000)	(900,000)
0	Pre-application fees	(20,500)	(16,600)	(39,000)
(750,021)	Planning Delivery Grant	(116,840)	(1,146,320)	(816,760)
(128,800)	Transfer from Planning Delivery Grant Reserves	(102,000)	0	0
(71,149)	Planning Delivery Grant - Deffered Capital Grant	(166,490)	(50,770)	(13,580)
0	Transfer from Cycleways & Road Improvement Schemes Reserve	0	(64,340)	0
<u>(1,962,905)</u>	TOTAL INCOME	<u>(1,501,820)</u>	<u>(2,116,500)</u>	<u>(1,796,830)</u>
<u>1,511,020</u>	NET EXPENDITURE	<u>1,388,390</u>	<u>1,632,920</u>	<u>1,278,530</u>
	carried to Portfolio summary			



Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	<b>BUILDING CONTROL SERVICE</b>			
	EXPENDITURE			
	Premises Related Expenditure			
	Services			
4,550	Engineering Consultants Fees	7,000	3,000	3,000
608	Other Local Authorities	1,000	500	1,000
	Miscellaneous Expenses			
0	Advertising	200	0	0
125	Other	200	0	0
	Central, Departmental and Support Services			
3,183	Chief Officers & Housing Futures	3,330	3,290	1,710
592	Community & Customer Services	950	12,900	12,660
34,670	Corporate Services	40,150	23,100	36,140
464,705	Planning Services	487,600	477,490	482,980
<u>508,433</u>	<b>TOTAL EXPENDITURE</b>	<u>540,430</u>	<u>520,280</u>	<u>537,490</u>
	INCOME			
(35,540)	Transfer from Reserves	(23,040)	(189,770)	(187,680)
(7,193)	Sale of Plans	(2,000)	(2,140)	(2,500)
(427,950)	Statutory / Local Fees	(460,000)	(280,000)	(300,000)
<u>(470,683)</u>	<b>TOTAL INCOME</b>	<u>(485,040)</u>	<u>(471,910)</u>	<u>(490,180)</u>
<u>37,750</u>	<b>NET EXPENDITURE</b>	<u>55,390</u>	<u>48,370</u>	<u>47,310</u>
	carried to Portfolio summary			
	Analysis of NET EXPENDITURE			
35,540	Fee - earning deficit/(surplus) for the year	23,040	189,770	187,680
<u>(35,540)</u>	Transfer from/to Reserves	<u>(23,040)</u>	<u>(189,770)</u>	<u>(187,680)</u>
0	Fee - earning (net)	0	0	0
37,750	Non Fee - earning for the year	55,390	48,370	47,310
<u>37,750</u>		<u>55,390</u>	<u>48,370</u>	<u>47,310</u>
Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	<b>STREET NAMING AND NUMBERING</b>			
	EXPENDITURE			
	Supplies and Services			
22,368	Materials	15,460	20,000	15,850
	Central, Departmental and Support Services			
0	Community & Customer Services	0	360	350
48,181	Corporate Services	51,120	49,450	50,340
<u>70,549</u>	<b>TOTAL EXPENDITURE</b>	<u>66,580</u>	<u>69,810</u>	<u>66,540</u>
	INCOME			
0	Fees	0	(1,580)	(25,000)
<u>70,549</u>	<b>NET EXPENDITURE</b>	<u>66,580</u>	<u>68,230</u>	<u>41,540</u>
	carried to Portfolio summary			

**OPEN SPACE AGREEMENT CHERRY HINTON**

## EXPENDITURE

	Premises Related Expenses			
8,022	Maintenance of Grounds	6,140	6,140	6,140
1,200	Additional Maintenance to Trees & Shrubs	0		
40	Legal Costs	0	0	0
<u>9,262</u>	<b>TOTAL EXPENDITURE</b>	<u>6,140</u>	<u>6,140</u>	<u>6,140</u>
	INCOME			
(6,140)	Interest on Balances	(6,140)	(6,140)	(6,140)
<u>3,122</u>	<b>NET EXPENDITURE</b>	<u>0</u>	<u>0</u>	<u>0</u>
	carried to Portfolio summary			

**TRANSPORT INITIATIVES**

## EXPENDITURE

	Central, Departmental & Support Services			
3,632	Planning Services	3,730	6,860	6,150
<u>3,632</u>	<b>TOTAL EXPENDITURE</b> excluding Capital Grants	<u>3,730</u>	<u>6,860</u>	<u>6,150</u>
	carried to Portfolio Summary			

**ECONOMIC DEVELOPMENT**

## EXPENDITURE

	Services			
3,540	Business Forum	17,500	11,990	5,000
5,000	Improved Branding	13,000	13,000	10,000
23,250	Economic Development Business Strategy	20,000	40,000	10,000
	Grants and Subscriptions			
5,150	Greater Cambridgeshire Partnership	5,300	5,300	5,300
0	EEl Membership	0	0	5,000
0	Chamber of Commerce	0	510	600
	Central, Departmental and Support Services			
11,622	Community & Customer Services	80	1,050	220
768	Corporate Services	430	140	960
45,682	New Communities	54,750	35,210	30,190
0	Planning Services	0	870	830
1,309	Health & Environmental Services	2,850	2,760	2,790
<u>96,321</u>	<b>TOTAL EXPENDITURE</b>	<u>113,910</u>	<u>110,830</u>	<u>70,890</u>
	INCOME			
(21,250)	Cambridgeshire Horizons Grant - re Economic Development Business Strategy	0	0	0
<u>75,071</u>	<b>NET EXPENDITURE</b>	<u>113,910</u>	<u>110,830</u>	<u>70,890</u>
	carried to Portfolio summary			

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>CONCESSIONARY FARES</b>				
EXPENDITURE				
	Employees			
13,302	Agency Staff	0	1,240	0
	Communications and computing			
2,738	Postage	1,560	750	300
5,215	Database Input	0	0	0
10,101	Database Management	16,500	7,830	8,410
	Supplies and Services			
310	Post Office Fees	0	0	0
37,146	Bus Card Production	7,240	9,000	7,420
0	Printing and Publicity	800	0	500
428,903	Contribution to County Scheme	588,000	684,360	700,000
	Central, Departmental and Support Services			
4,018	Community & Customer Services	4,280	2,500	2,470
20,493	Corporate Services	40,120	25,160	26,360
1,020	Planning Services	1,050	0	0
<u>523,246</u>	<b>TOTAL EXPENDITURE</b>	<u>659,550</u>	<u>730,840</u>	<u>745,460</u>
INCOME				
(37,546)	Transfer to/from Reserves	0	0	0
(182,673)	Specific Government Grant	(187,000)	(187,000)	(90,000)
<u>(220,219)</u>	<b>TOTAL INCOME</b>	<u>(187,000)</u>	<u>(187,000)</u>	<u>(90,000)</u>
<u>303,027</u>	<b>NET EXPENDITURE</b> carried to Portfolio summary	<u>472,550</u>	<u>543,840</u>	<u>655,460</u>
<b>FOOTPATH DIVERSIONS</b>				
EXPENDITURE				
	Supplies and Services			
0	Contractors	230	0	0
	Central, Departmental and Support Services			
0	New Communities	0	510	0
<u>0</u>	<b>TOTAL EXPENDITURE</b>	<u>230</u>	<u>510</u>	<u>0</u>
INCOME				
0	Fees	0	0	0
<u>0</u>	<b>NET EXPENDITURE</b> carried to Portfolio summary	<u>230</u>	<u>510</u>	<u>0</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>CONSERVATION</b>				
EXPENDITURE				
Premises Related Expenses				
5,343	Maintenance of Buildings & Grounds	13,840	3,500	13,840
542	Insurance	570	560	590
Supplies and Services				
5,800	Biodiversity Group	5,800	5,800	5,800
0	Conservation Awards - Publicity etc.	510	510	510
4,020	Biological Records Service	0	3,120	3,120
375	Consultants	0	3,470	0
Central, Departmental and Support Services				
4,722	Chief Officers & Housing Futures	5,020	4,940	5,160
0	Community & Customer Services	0	1,720	1,690
16,256	Corporate Services	14,820	13,650	14,750
161,007	Planning Services	177,520	171,010	143,570
1,318	Health & Environmental Services	1,400	1,380	1,380
<u>199,383</u>	<b>TOTAL EXPENDITURE</b>	<u>219,480</u>	<u>209,660</u>	<u>190,410</u>
INCOME				
(985)	Sales	(1,000)	(600)	(1,000)
(1,200)	Other Recoverable Charges(Duxford Chapel)	(1,200)	(1,200)	(1,200)
(1,472)	Other Recoverable Charges	0	0	0
(23,041)	Planning Delivery Grant	(22,010)	(22,140)	(22,000)
<u>(26,698)</u>	<b>TOTAL INCOME</b>	<u>(24,210)</u>	<u>(23,940)</u>	<u>(24,200)</u>
<u>172,685</u>	<b>TOTAL NET EXPENDITURE (excluding capital grants)</b> carried to Portfolio Summary	<u>195,270</u>	<u>185,720</u>	<u>166,210</u>
<b>MUSEUMS</b>				
EXPENDITURE				
Supplies and Services				
33,620	Grants	33,620	30,150	33,620
Central, Departmental and Support Services				
473	Planning Services	760	750	700
<u>34,093</u>	<b>NET REVENUE EXPENDITURE</b> carried to Portfolio Summary	<u>34,380</u>	<u>30,900</u>	<u>34,320</u>
<b>TOURISM INITIATIVES</b>				
EXPENDITURE				
Supplies & Services				
Grants and Subscriptions				
32,810	Tourism Initiatives	36,630	34,120	25,000
Central Departmental and Support Services				
975	Corporate Services	1,080	1,210	1,200
0	New Communities	0	4,110	3,600
1,993	Planning Services	2,070	870	830
<u>35,778</u>		<u>39,780</u>	<u>40,310</u>	<u>30,630</u>

**Cost Centre Managers for Planning Portfolio**

**Cost Centre  
Manager**

**Services**

Development Control  
Building Control Service  
Street Naming and Numbering  
Open Spaces Agreement Cherry Hinton  
Transport Initiatives  
Economic Development  
Concessionary Fares  
Footpath Diversions  
Conservation  
Museums  
Tourism Initiatives

G Jones  
A. Beyer  
S. Rayment  
A Goddard  
K Miles  
N Kritzinger  
D Graham  
R May  
D Bevan  
D Bevan  
N Kritzinger

Actual 2008/09 £	<b>NEW COMMUNITIES PORTFOLIO</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	<b>NET EXPENDITURE SUMMARY</b>			
178,451	Community Development	141,990	172,150	123,800
153,411	Sports Development	192,720	196,570	146,480
145,687	Arts	148,120	163,350	121,670
110,039	Sustainability	116,040	152,320	141,840
981,618	Growth Agenda	1,116,310	849,090	444,130
658,709	Planning Policy	774,700	679,630	584,340
<u>2,227,915</u>	<b>TOTAL NET REVENUE EXPENDITURE</b> (carried to General Fund Summary)	<u>2,489,880</u>	<u>2,213,110</u>	<u>1,562,260</u>
	 Analysis of Total Net Expenditure			
508,911	Net Direct Costs	630,050	539,440	381,250
2,269,146	Recharges from Staffing and Overhead Accounts	2,610,720	2,256,010	1,923,680
(569,709)	Grants towards recharges (HPDG and Camb H)	(747,960)	(602,290)	(813,480)
(2,933)	Deferred Capital Grant/Capital charges	(2,930)	(3,450)	42,310
22,500	Contribution to reserves (re Area base grant)	0	23,400	28,500
<u>2,227,915</u>	<b>TOTAL NET REVENUE EXPENDITURE</b>	<u>2,489,880</u>	<u>2,213,110</u>	<u>1,562,260</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>COMMUNITY DEVELOPMENT</b>				
EXPENDITURE				
Supplies and Services				
10,250	Community Development	10,250	9,750	10,000
13,288	Community Development Projects	19,880	18,380	20,000
12,485	Consultancy	10,500	9,910	0
20,217	Community Facilities Audit	0	6,500	0
15,000	Section 106 Costs	12,000	0	0
Central, Departmental and Support Services				
2,360	Chief Officers & Housing Futures	2,510	2,470	2,580
14,728	Community & Customer Services	50	500	0
23,252	Corporate Services	15,020	9,340	9,990
72,066	New Communities	72,140	101,940	68,260
4,385	Planning Services	4,540	4,520	4,490
4,135	Affordable Homes	5,710	8,840	8,480
1,285	Health & Environmental Services	1,390	0	0
<u>193,451</u>		<u>153,990</u>	<u>172,150</u>	<u>123,800</u>
INCOME				
(15,000)	Section 106 Costs Recoverable	(12,000)	0	0
<u>178,451</u>	NET EXPENDITURE carried to Portfolio Summary	<u>141,990</u>	<u>172,150</u>	<u>123,800</u>
<b>SPORTS DEVELOPMENT</b>				
EXPENDITURE				
Supplies and Services				
51,937	Dual Use Operational Projects	55,190	55,190	0
0	Sport Performers Grants	20,000	20,000	20,000
50,272	Sports Development Projects (net)	64,160	64,160	85,200
Central, Departmental and Support Services				
416	Chief Officers & Housing Futures	430	420	430
4,055	Corporate Services	4,160	5,250	4,860
41,939	New Communities	43,720	46,590	31,150
2,828	Planning Services	2,920	2,880	2,750
1,964	Health & Environmental Services	2,140	2,080	2,090
<u>153,411</u>	NET EXPENDITURE carried to Portfolio Summary	<u>192,720</u>	<u>196,570</u>	<u>146,480</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>ARTS DEVELOPMENT</b>				
	Supplies and Services			
2,200	Arts Partnership Support	10,380	11,830	10,000
19,006	Arts Development Projects	28,770	40,770	29,000
71,250	Dual Use Arts Programme	59,750	58,300	65,000
58,085	Section 106 / Public Art Costs	55,000	85,000	37,500
5,000	Arts Service Review	0	0	0
	Central, Departmental and Support Services			
415	Chief Officers & Housing Futures	430	420	430
3,884	Corporate Services	3,970	4,490	4,170
43,932	New Communities	44,820	57,810	37,070
0	Planning Services	0	1,730	0
<u>203,772</u>		<u>203,120</u>	<u>260,350</u>	<u>183,170</u>
	<b>INCOME</b>			
(58,085)	Section 106 / Public Art Costs Recoverable	(55,000)	(85,000)	(37,500)
0	Partnership Funding	0	(12,000)	(24,000)
<u>145,687</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>148,120</u>	<u>163,350</u>	<u>121,670</u>
<b>SUSTAINABILITY</b>				
	<b>EXPENDITURE</b>			
	Supplies & Services			
724	Climate Change Group	3,000	3,000	3,000
12,812	Professional and Consulting - LA21	23,600	22,240	14,000
7,121	Professional and Consulting - Travel	8,200	8,200	6,800
579	Licences	850	950	950
1,360	Miscellaneous Other	1,300	1,300	1,300
10,000	Arbury Park Development (S.106)	73,400	78,360	55,030
	Other			
22,500	Contribution to reserves	0	23,400	28,500
	Central Departmental and Support Services			
416	Chief Officers and Housing Futures	430	420	430
3,877	Community and Customer Services	80	840	0
4,529	Corporate Services	4,170	4,150	4,070
41,998	New Communities	59,620	69,240	59,480
7,401	Planning Services	7,450	11,950	16,650
6,722	Health and Environmental Services	7,340	7,150	7,180
<u>120,039</u>	<b>TOTAL EXPENDITURE</b>	<u>189,440</u>	<u>231,200</u>	<u>197,390</u>
	<b>INCOME</b>			
0	Deferred Government Grant	0	(520)	(520)
(10,000)	Transfer from Reserves (S.106)	(73,400)	(78,360)	(55,030)
<u>110,039</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>116,040</u>	<u>152,320</u>	<u>141,840</u>



Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>GROWTH AGENDA</b>				
EXPENDITURE				
Services				
135,577	Consultancy	67,120	33,010	31,000
0	Orchard Park Improvements	0	35,000	25,000
0	Consultancy funded by English Partnership Grant	0	0	33,510
Grants				
30,000	Cambridgeshire Horizons	30,000	30,000	30,000
Transfers to Reserves				
0	Orchard Park Improvements	0	25,000	0
Central Departmental & Support Services				
49,226	Chief Officers & Housing Futures	51,870	36,960	28,360
18,274	Community & Customer Services	0	5,510	5,420
80,091	Corporate Services	87,310	57,300	58,310
1,165,443	New Communities	1,471,490	1,154,750	969,720
69,868	Planning Services	73,260	64,670	56,960
2,880	Affordable Homes	2,260	1,130	1,180
51,052	Health & Environmental Services	55,830	55,730	56,780
Capital Financing Costs				
42,827	Capital Charges	42,830	42,830	42,830
<u>1,645,238</u>	<b>TOTAL EXPENDITURE</b>	<u>1,881,970</u>	<u>1,541,890</u>	<u>1,339,070</u>
INCOME				
(90,571)	Planning Delivery Grant - Salaries & Oncosts	(137,030)	(78,560)	(134,190)
(452,603)	Cambridgeshire Horizons Grant - Salaries & Oncosts	(582,870)	(508,480)	(652,240)
(69,202)	Cambridgeshire Horizons Grant - Projects & Consultants	0	0	0
(45,760)	Cambridgeshire Horizons Grant - Deferred Capital	(45,760)	(45,760)	0
0	Orchard Park Improvements - transfer from reserves	0	0	(25,000)
0	English Partnerships - transfer from reserves	0	0	(33,510)
(5,484)	English Partnerships	0	0	0
0	Urban Design & Section 106 Advice	0	0	(50,000)
0	Grants for Orchard Park Improvements	0	(60,000)	0
<u>981,618</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>1,116,310</u>	<u>849,090</u>	<u>444,130</u>
<b>PLANNING POLICY</b>				
EXPENDITURE				
Services				
105,019	Local Development Framework	147,100	133,450	59,000
4,500	Housing Market Assessment	10,000	4,500	5,000
20,000	Retail Assessement	0	0	0
0	Strategic Flood Risk Assessment	40,000	20,000	0
0	Housing Land Availability	0	0	5,000
0	Employment Land Review	0	0	20,000
0	Renewable Energy Resources	0	0	20,000
10,000	Regional Planning	20,000	0	20,000
Central, Departmental and Support Services				
3,874	Chief Officers & Housing Futures	4,090	4,040	4,090
0	Community & Customer Services	0	4,650	4,580
36,314	Corporate Services	37,040	33,810	31,190
4,051	New Communities	9,720	31,190	18,540
442,442	Planning Services	470,710	405,680	371,900
9,315	Affordable Homes	9,700	8,700	8,880
49,729	Health & Environmental Services	54,400	48,860	43,210
<u>685,244</u>	<b>TOTAL EXPENDITURE</b>	<u>802,760</u>	<u>694,880</u>	<u>611,390</u>
INCOME				
(26,535)	Planning Delivery Grant	(28,060)	(15,250)	(27,050)
<u>658,709</u>	<b>NET EXPENDITURE carried to Portfolio summary</b>	<u>774,700</u>	<u>679,630</u>	<u>584,340</u>

**Cost Centre Managers for New Communities Portfolio**

**Cost Centre  
Manager**

**Services**

Community Development  
Grants and projects  
Remainder  
Sports Development  
Arts  
Sustainability  
Growth Agenda  
Planning Policy

S Harris  
J Thompson  
J.Lampshire  
A O'Hanlon  
R Hales  
T Barrance  
K.Miles

Actual 2008/09 £	<b>LEADER PORTFOLIO</b> <b>NET EXPENDITURE SUMMARY</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
113,950	Community Safety	164,430	139,430	127,350
155,273	Voluntary Sector Grants	165,500	169,120	165,990
106,816	Community Strategy	204,020	159,970	174,810
<u>376,039</u>	<b>TOTAL NET REVENUE EXPENDITURE</b> (carried to General Fund Summary)	<u>533,950</u>	<u>468,520</u>	<u>468,150</u>
	Analysis of Total Net Expenditure			
191,590	Direct Costs	237,270	199,270	197,610
0	Capital Charges	0	0	0
243,052	Recharges from Staffing and Overhead Accounts	373,130	315,560	317,110
(58,603)	Home Office and Partnership Funded	(76,450)	(46,310)	(46,570)
<u>376,039</u>	<b>TOTAL NET REVENUE EXPENDITURE</b>	<u>533,950</u>	<u>468,520</u>	<u>468,150</u>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>COMMUNITY SAFETY</b>				
EXPENDITURE				
Supplies and Services				
23,281	SCDC Grants	23,290	21,290	16,800
56,060	Partnership Grants	18,000	61,810	13,500
0	Consultancy	10,000	0	0
4,245	Miscellaneous	4,400	4,400	4,510
Central, Departmental and Support Services				
3,708	Chief Officers and Housing Futures	3,280	3,810	2,040
131,225	Community & Customer Services	189,610	150,340	154,160
2,376	Corporate Services	2,540	2,370	2,210
5,754	Affordable Homes	5,620	6,460	2,110
1,964	Health and Environmental Services	2,140	2,070	2,090
<u>228,613</u>		<u>258,880</u>	<u>252,550</u>	<u>197,420</u>
INCOME				
(90,120)	Government Funding	(76,450)	(90,120)	(46,570)
(24,543)	Partnership Funding	(18,000)	(18,000)	(13,500)
0	Contribution From Reserves	0	(5,000)	(10,000)
<u>113,950</u>	NET REVENUE EXPENDITURE carried to Portfolio Summary	<u>164,430</u>	<u>139,430</u>	<u>127,350</u>
<b>VOLUNTARY SECTOR GRANTS</b>				
EXPENDITURE				
Supplies & Services				
89,965	Grants to Citizens Advice Bureaux / Centres	92,220	92,220	87,350
62,590	Grants to Voluntary Organisations	63,910	63,910	65,500
Central Departmental & Support Services				
2,718	Community & Customer Services	9,370	11,340	12,390
0	Corporate Services	0	150	130
0	New Communities	0	1,500	620
<u>155,273</u>	NET EXPENDITURE carried to Portfolio Summary	<u>165,500</u>	<u>169,120</u>	<u>165,990</u>
<b>COMMUNITY STRATEGY</b>				
EXPENDITURE				
Supplies & Services				
0	Consultancy	25,000	5,000	20,000
0	Community Liaison Projects	0	5,000	5,000
11,509	Other	18,450	12,450	8,450
16,605	Other - Local Strategic Partnership	143,470	112,570	174,900
Central Departmental & Support Services				
7,252	Chief Officers and Housing Futures	5,010	6,310	2,040
69,788	Community & Customer Services	135,610	110,170	119,230
567	Corporate Services	1,210	1,470	1,340
5,990	New Communities	6,170	7,310	6,530
2,762	Planning Services	2,850	2,820	2,690
8,948	Health and Environmental Services	9,720	9,440	9,530
<u>123,421</u>	TOTAL EXPENDITURE	<u>347,490</u>	<u>272,540</u>	<u>349,710</u>
INCOME				
(16,605)	Government Funding	(143,470)	(112,570)	(174,900)
<u>106,816</u>	NET EXPENDITURE carried to Portfolio Summary	<u>204,020</u>	<u>159,970</u>	<u>174,810</u>

**Cost Centre Managers for Leader Portfolio**

**Cost Centre  
Manager**

**Services**

CAB and Voluntary Organisations Grants etc  
Community Safety  
Community Strategy

G Barron  
P.Aldis  
G Barron

Actual 2008/09 £	<b>POLICY AND PERFORMANCE PORTFOLIO</b>	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>NET EXPENDITURE SUMMARY</b>				
179,508	Communications	168,870	158,770	158,870
245,982	Policy & Performance	325,040	260,160	289,430
<u>425,490</u>		<u>493,910</u>	<u>418,930</u>	<u>448,300</u>
Analysis of Total Net Expenditure				
111,880	Net Direct Costs	130,970	117,260	141,530
(8,000)	Recharges to Housing Revenue Account	0	0	(10,000)
(35,860)	Recharges to Democratic Representation	(32,980)	(30,460)	(30,260)
(10,984)	Recharges to other revenue accounts	(7,340)	(7,340)	(7,520)
368,454	Recharges from Staffing & Overheads A/cs	403,260	339,470	354,550
<u>425,490</u>		<u>493,910</u>	<u>418,930</u>	<u>448,300</u>
Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>COMMUNICATIONS</b>				
EXPENDITURE				
Supplies and Services				
102,293	Newsletters	102,110	102,110	104,660
2,100	Other	2,200	2,200	2,200
Central, Departmental and Support Services				
6,375	Chief Officers and Housing Futures	4,560	7,320	3,860
152,178	Community & Customer Services	142,470	124,990	128,750
18,128	Corporate Services	15,250	16,770	15,610
2,628	Planned Services	2,640	3,220	3,070
<u>283,702</u>	<b>TOTAL EXPENDITURE</b>	<u>269,230</u>	<u>256,610</u>	<u>258,150</u>
INCOME				
(57,350)	Advertising and Sponsorship	(60,040)	(60,040)	(61,500)
(10,984)	Recharges to Other Revenue Accounts	(7,340)	(7,340)	(7,520)
<u>215,368</u>	<b>NET EXPENDITURE</b>	<u>201,850</u>	<u>189,230</u>	<u>189,130</u>
(35,860)	Less Recharge to Democratic Representation	(32,980)	(30,460)	(30,260)
<u>179,508</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>168,870</u>	<u>158,770</u>	<u>158,870</u>
<b>POLICY &amp; PERFORMANCE</b>				
EXPENDITURE				
Supplies & Services				
Consultation				
4,958	Service First	12,300	6,400	18,200
0	Customer Satisfaction Survey	25,000	8,000	11,000
8,000	Housing Tenants Survey	0	0	10,000
6,525	Place Survey	0	1,020	10,000
0	Values Project	0	5,970	0
0	Service user focus groups	5,000	0	0
14,250	CorVu Development	0	10,000	5,000
3,135	Benchmarking	3,530	3,300	2,750
20,360	External Audit	20,870	29,150	30,900
7,609	Inspection Fees	20,000	9,150	8,320
Central Departmental and Support Services				
15,469	Chief Officers and Housing Futures	13,490	13,340	8,080
90,624	Community and Customer Services	128,290	100,240	121,940
38,871	Corporate Services	38,840	38,500	39,160
26,068	Planning Services	40,430	20,230	18,990
7,201	Affordable Homes	5,660	3,390	3,540
10,912	Health and Environmental Services	11,630	11,470	11,550
<u>253,982</u>		<u>325,040</u>	<u>260,160</u>	<u>299,430</u>
INCOME				
(8,000)	Recharge to Housing Revenue Account	0	0	(10,000)
<u>245,982</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>325,040</u>	<u>260,160</u>	<u>289,430</u>

**Cost Centre Managers for Policy, Improvement and Communications Portfolio**

**Cost Centre  
Manager**

**Holding Accounts and Services**

**Cost Centre Managers for Policy, Improvement and Communications Portfolio**

Communications	G Hayward
Policy and Performance	
Benchmarking	R A Burns
External Audit and Inspection Fees	R A Burns
Remainder	R May

**CAPITAL PROGRAMME**

(at outturn prices, with grants adjusted to commitments basis)

Actual 2008/2009 £		Estimate 2009/2010 £	Revised 2009/2010 £	Estimate 2010/2011 £	Estimate 2011/2012 £	Estimate 2012/2013 £	Estimate 2013/2014 £	Estimate 2014/2015 £
1,703,839	General Fund	2,321,100	2,495,040	3,388,600	2,147,600	1,782,600	1,632,600	1,642,600
9,299,537	Housing Revenue Account	8,175,470	7,175,470	4,603,160	3,230,000	3,230,000	3,230,000	3,230,000
<u>11,003,376</u>	Total Capital Expenditure	<u>10,496,570</u>	<u>9,670,510</u>	<u>7,991,760</u>	<u>5,377,600</u>	<u>5,012,600</u>	<u>4,862,600</u>	<u>4,872,600</u>
	Financed by :							
(7,246,627)	Capital Receipts	(5,924,570)	(4,763,780)	(2,167,600)	(1,422,600)	(1,165,940)	(750,000)	(750,000)
(3,723,074)	Grants & Contributions	(4,166,500)	(4,294,130)	(4,479,660)	(3,795,000)	(3,710,000)	(3,710,000)	(3,700,000)
(72,732)	Reserves	(5,500)	(82,100)	(1,044,500)	(160,000)	0	0	0
0	Housing Revenue Account (Revenue Contribution)	(400,000)	(400,000)	(300,000)	0	0	0	0
0	General Fund (Revenue Contribution)	0	(130,500)	0	0	0	0	0
39,057	Financing Adjustment	0	0	0	0	0	0	0
(11,003,376)		(10,496,570)	(9,670,510)	(7,991,760)	(5,377,600)	(4,875,940)	(4,460,000)	(4,450,000)
0	Proposed use of Housing and Planning Delivery Grant	0	0	0	0	(136,660)	(402,600)	(422,600)
<u>(11,003,376)</u>	Total Capital Financing	<u>(10,496,570)</u>	<u>(9,670,510)</u>	<u>(7,991,760)</u>	<u>(5,377,600)</u>	<u>(5,012,600)</u>	<u>(4,862,600)</u>	<u>(4,872,600)</u>
	Capital Receipts							
(9,288,546)	brought forward	(4,024,570)	(4,349,920)	(1,306,140)	(688,540)	(415,940)	0	0
	received in year from							
(341,874)	RTB sales	(1,200,000)	(1,000,000)	(1,200,000)	(1,400,000)	(1,600,000)	(1,800,000)	(2,000,000)
(2,598,976)	Equity Share Sales	(3,000,000)	(2,000,000)	(1,800,000)	(1,600,000)	(1,400,000)	(1,200,000)	(1,000,000)
(373,134)	Other	0	(70,000)	0	0	0	0	0
970,814	transferred to CLG pool	2,300,000	1,350,000	1,450,000	1,850,000	2,250,000	2,250,000	2,250,000
7,246,627	used in year to finance expenditure	5,924,570	4,763,780	2,167,600	1,422,600	1,165,940	750,000	750,000
35,173	transfer to/(from) reserve	0	0	0	0	0	0	0
<u>(4,349,916)</u>	Capital Receipts Year End Balance	<u>0</u>	<u>(1,306,140)</u>	<u>(688,540)</u>	<u>(415,940)</u>	<u>0</u>	<u>0</u>	<u>0</u>



**CAPITAL PROGRAMME  
HOUSING REVENUE ACCOUNT**  
( at outturn prices)

Actual 2008/2009 £		Estimate 2009/2010 £	Revised 2009/2010 £	Estimate 2010/2011 £	Estimate 2011/2012 £	Estimate 2012/2013 £	Estimate 2013/2014 £	Estimate 2014/2015 £
	Capital Expenditure							
1,469,785	Acquisition of Existing Dwellings	3,000,000	2,000,000	1,000,000	0	0	0	0
7,795,752	Improvement of Housing Stock	5,107,470	5,107,470	3,603,160	3,230,000	3,230,000	3,230,000	3,230,000
34,000	Cash Incentive Grants	68,000	68,000	0	0	0	0	0
<u>9,299,537</u>	HRA Capital Expenditure	<u>8,175,470</u>	<u>7,175,470</u>	<u>4,603,160</u>	<u>3,230,000</u>	<u>3,230,000</u>	<u>3,230,000</u>	<u>3,230,000</u>
	Financed by:							
(6,109,723)	Capital Receipts	(4,468,470)	(3,468,600)	(1,000,000)	0	0	0	0
(3,178,408)	Major Repairs Allowance	(3,287,000)	(3,286,870)	(3,275,660)	(3,200,000)	(3,200,000)	(3,200,000)	(3,200,000)
0	Revenue Contribution to Capital Outlay	(400,000)	(400,000)	(300,000)	0	0	0	0
(7,896)	Housing Capital Grant	0	0	0	0	0	0	0
(3,510)	Other Grants & Contributions Receivable	(20,000)	(20,000)	(27,500)	(30,000)	(30,000)	(30,000)	(30,000)
<u>(9,299,537)</u>		<u>(8,175,470)</u>	<u>(7,175,470)</u>	<u>(4,603,160)</u>	<u>(3,230,000)</u>	<u>(3,230,000)</u>	<u>(3,230,000)</u>	<u>(3,230,000)</u>

**CAPITAL PROGRAMME - GENERAL FUND**

(at outturn prices, with grants adjusted to commitments basis)

Actual 2008/2009 £		Estimate 2009/2010 £	Revised 2009/2010 £	Estimate 2010/2011 £	Estimate 2011/2012 £	Estimate 2012/2013 £	Estimate 2013/2014 £	Estimate 2014/2015 £
<b>Finance &amp; Staffing Portfolio</b>								
40,241	+	0	9,990	0	0	0	0	0
600	+	0	3,400	0	0	0	0	0
0	+	0	0	10,000	0	0	0	0
<u>40,841</u>		<u>0</u>	<u>13,390</u>	<u>10,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Policy &amp; Performance Portfolio</b>								
<b>ICT Development:</b>								
0	+	35,000	45,400	35,000	35,000	35,000	35,000	35,000
0	+	20,000	27,300	20,000	20,000	20,000	20,000	20,000
0	+	20,000	18,400	35,000	0	5,000	0	5,000
0	+	35,500	44,000	0	5,000	5,000	5,000	5,000
0	+	0	0	0	0	0	100,000	100,000
0	+	0	0	0	10,000	10,000	10,000	10,000
0	+	0	0	10,000	0	0	0	0
0	+	0	0	20,000	0	5,000	0	5,000
0	+	100,000	0	100,000	0	0	0	0
0	+	30,000	0	30,000	0	0	0	0
0	+	0	0	0	30,000	20,000	0	0
0	+	0	0	0	100,000	50,000	0	0
0	+	0	0	0	100,000	0	0	0
0	+	0	0	0	45,000	0	0	0
0	+	55,000	55,000	15,000	40,000	40,000	0	0
0	+	40,000	0	0	0	0	0	0
0	+	0	0	5,000	5,000	5,000	5,000	5,000
0	+	4,000	11,100	4,000	4,000	4,000	4,000	4,000
0	+	156,000	7,750	0	0	0	0	0
0	+	40,000	0	0	0	0	0	0
0	+	70,000	25,000	0	0	0	0	0
329,634	+	0	0	0	0	0	0	0
<u>329,634</u>		<u>605,500</u>	<u>233,950</u>	<u>274,000</u>	<u>394,000</u>	<u>199,000</u>	<u>179,000</u>	<u>189,000</u>
<b>Planning Portfolio</b>								
<b>Conservation:</b>								
42,359		42,600	42,600	42,600	42,600	42,600	42,600	42,600
0		22,000	0	22,000	0	0	0	0
4,400		4,400	4,400	4,400	4,400	4,400	4,400	4,400
10,452		10,500	10,500	10,500	10,500	10,500	10,500	10,500
9,218		14,500	14,500	14,500	14,500	14,500	14,500	14,500
11,600		11,600	11,600	11,600	11,600	11,600	11,600	11,600
<b>Other Planning:</b>								
643	+	128,000	85,000	0	0	0	0	0
<u>78,672</u>		<u>233,600</u>	<u>168,600</u>	<u>105,600</u>	<u>83,600</u>	<u>83,600</u>	<u>83,600</u>	<u>83,600</u>

**CAPITAL PROGRAMME - GENERAL FUND**

(at outturn prices, with grants adjusted to commitments basis)

Actual 2008/2009 £		Estimate 2009/2010 £	Revised 2009/2010 £	Estimate 2010/2011 £	Estimate 2011/2012 £	Estimate 2012/2013 £	Estimate 2013/2014 £	Estimate 2014/2015 £
<b>Environmental Services Portfolio</b>								
Integrated Residual & Green Waste Coll. Service								
138,505	+	0	5,500	0	0	0	0	0
152,456	+	0	0	0	0	0	0	0
0	+	0	0	1,509,000	0	0	0	0
Awarded Watercourses								
0	+	0	48,500	0	0	0	0	0
0	+	0	33,600	0	70,000	0	0	0
0	+	0	0	0	90,000	0	0	0
Street Cleansing								
0	+	0	0	0	65,000	130,000	0	0
0	+	17,000	17,000	0	0	0	0	0
Environmental Protection								
0	+	50,000	50,000	0	0	0	0	0
0	+	0	0	0	0	0	0	0
0		100,000	110,000	100,000	100,000	100,000	100,000	100,000
Improvement Grants/Loans								
0		0	0	0	0	0	0	0
99,315		100,000	125,000	100,000	100,000	100,000	100,000	100,000
Disabled Facilities								
607,656		660,000	712,000	660,000	660,000	660,000	660,000	660,000
10,089		10,000	10,000	10,000	10,000	10,000	10,000	10,000
<u>1,008,021</u>		<u>937,000</u>	<u>1,111,600</u>	<u>2,379,000</u>	<u>1,095,000</u>	<u>1,000,000</u>	<u>870,000</u>	<u>870,000</u>
<b>Housing Portfolio</b>								
6,671	+	10,000	10,000	10,000	10,000	10,000	10,000	10,000
0		250,000	145,000	250,000	250,000	250,000	250,000	250,000
<u>6,671</u>		<u>260,000</u>	<u>155,000</u>	<u>260,000</u>	<u>260,000</u>	<u>260,000</u>	<u>260,000</u>	<u>260,000</u>
<b>New Communities Portfolio</b>								
0		25,000	25,000	100,000	75,000	0	0	0
93,248		100,000	100,000	100,000	100,000	100,000	100,000	100,000
106,752		100,000	100,000	100,000	100,000	100,000	100,000	100,000
40,000		40,000	40,000	40,000	40,000	40,000	40,000	40,000
0		0	87,870	0	0	0	0	0
<u>240,000</u>		<u>265,000</u>	<u>352,870</u>	<u>340,000</u>	<u>315,000</u>	<u>240,000</u>	<u>240,000</u>	<u>240,000</u>

**CAPITAL PROGRAMME - GENERAL FUND**

(at outturn prices, with grants adjusted to commitments basis)

Actual 2008/2009 £	Estimate 2009/2010 £	Revised 2009/2010 £	Estimate 2010/2011 £	Estimate 2011/2012 £	Estimate 2012/2013 £	Estimate 2013/2014 £	Estimate 2014/2015 £
	<b>Leader's Portfolio</b>						
0	0	140,000	0	0	0	0	0
0	0	4,000					
0	0	30,000	0	0	0	0	0
0	20,000	24,630	20,000	0	0	0	0
0	20,000	198,630	20,000	0	0	0	0
	<b>Other - Approved by Cabinet</b>						
0	0	261,000	0	0	0	0	0
0	0	261,000	0	0	0	0	0
<b>1,703,839</b>	<b>2,321,100</b>	<b>2,495,040</b>	<b>3,388,600</b>	<b>2,147,600</b>	<b>1,782,600</b>	<b>1,632,600</b>	<b>1,642,600</b>
	<b>Gross Capital Expenditure ( General Fund )</b>						

**CAPITAL PROGRAMME - GENERAL FUND**

(at outturn prices, with grants adjusted to commitments basis)

Actual 2008/2009 £		Estimate 2009/2010 £	Revised 2009/2010 £	Estimate 2010/2011 £	Estimate 2011/2012 £	Estimate 2012/2013 £	Estimate 2013/2014 £	Estimate 2014/2015 £
<u>1,703,839</u>	<b>Gross Capital Expenditure ( General Fund )</b>	<u>2,321,100</u>	<u>2,495,040</u>	<u>3,388,600</u>	<u>2,147,600</u>	<u>1,782,600</u>	<u>1,632,600</u>	<u>1,642,600</u>
	Analysed by:							
668,750	Fixed Assets	810,500	496,940	1,803,000	629,000	339,000	189,000	199,000
1,035,089	Deferred Charges	1,510,600	1,998,100	1,585,600	1,518,600	1,443,600	1,443,600	1,443,600
<u>1,703,839</u>	Gross Capital Expenditure ( General Fund )	<u>2,321,100</u>	<u>2,495,040</u>	<u>3,388,600</u>	<u>2,147,600</u>	<u>1,782,600</u>	<u>1,632,600</u>	<u>1,642,600</u>

**CAPITAL PROGRAMME - GENERAL FUND**

(at outturn prices, with grants adjusted to commitments basis)

Actual 2008/2009 £		Estimate 2009/2010 £	Revised 2009/2010 £	Estimate 2010/2011 £	Estimate 2011/2012 £	Estimate 2012/2013 £	Estimate 2013/2014 £	Estimate 2014/2015 £
	Financed by:							
(1,136,904)	Capital Receipts	(1,456,100)	(1,295,180)	(1,167,600)	(1,422,600)	(1,165,940)	(750,000)	(750,000)
(244,000)	Specified Government Grant (DCLG)	(235,000)	(238,400)	(240,000)	(200,000)	(200,000)	(200,000)	(200,000)
0	Specified Government Grant (LSP)	(45,000)	(223,630)	(120,000)	(75,000)	0	0	0
	Specified Government Grant (CH)	(55,000)	(95,000)	0	0	0	0	0
(138,505)	Partnership Funding - Wheeled Bins	0	0	(500,000)	0	0	0	0
0	106 Agreement Contribution (ring fenced for Housing)	(250,000)	(145,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
(109,404)	Housing Capital Grant	(80,000)	(66,860)	(50,000)	(40,000)	(30,000)	(30,000)	(20,000)
0	Growth Area Grant	0	0	0	0	0	0	0
0	English Heritage Grant	(16,500)	0	(16,500)	0	0	0	0
	Cambridshire County Council	0	(130,500)	0	0	0	0	0
(40,708)	Other Grant	0	(87,870)	0	0	0	0	0
(643)	Housing & Planning Delivery Grant	(178,000)	0	0	0	(136,660)	(402,600)	(422,600)
(72,732)	Reserves	0	(82,100)	(1,039,000)	(160,000)	0	0	0
0	Historic Buildings Preservation Fund	(5,500)	0	(5,500)	0	0	0	0
	Revenue	0	(130,500)	0	0	0	0	0
39,057	Net Capital Financing Adjustment (Other)	0	0	0	0	0	0	0
<u>(1,703,839)</u>	Total Capital Financing	<u>(2,321,100)</u>	<u>(2,495,040)</u>	<u>(3,388,600)</u>	<u>(2,147,600)</u>	<u>(1,782,600)</u>	<u>(1,632,600)</u>	<u>(1,642,600)</u>

**Cost Centre Managers for Capital Programme**

**Cost Centre  
Manager**

**Housing Revenue Account**

Aquisition of Existing Dwellings	A Goddard
Improvement of Housing Stock	A Goddard & T.Cassidy
Cash Incentive Grants	A Goddard

**General Fund**

**Finance & Staffing Portfolio**

Overflow Car Parking/South Cambs Hall	G Middleton
Waterbeach Telephone Improvements	S. Rayment

**Policy and Performance Portfolio**

ICT Development	S. Rayment
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**Planning Services Portfolio**

<b>Conservation:</b>	D.Bevan
<b>Other Planning Services:</b>	G.Jones

**Environmental Services Portfolio**

D. Robinson

**Housing Portfolio**

Capital Apportionments of HRA Expenditure	A Goddard
Grants to RSLs	M.Knight

**New Communities Portfolio**

Village Sports Facilities	J. Thompson
Community Facilities	J. Thompson
Arts Capital Grants	J. Thompson
Climate Change	R. Hales

**Leaders Portfolio**

Gemma Barron

**MEMORANDUM CAPITAL PROGRAMME - GENERAL FUND**  
**Uncommitted grant balances brought forward from previous years**

The following uncommitted balances of capital grant budgets have been built up from contributions in previous years to earmarked reserves. They are made available for commitment during 2009/10 or later years, in addition to the figures in the main capital programme:-

	Uncommitted Balance as at 01/04/09 £
<b>Planning</b>	
<b>Conservation Grants:</b>	
Heritage Initiatives	29,061
Historic Buildings Grants,	)
Conservation Area Enhancement Schemes,	)
War Memorial Repair and Restoration Grants	1,498
Historic Buildings Preservation Fund	54,622
 Total Uncommitted Capital Grants Allocations b/fwd 01/04/09	 <hr/> <hr/> 85,181

<b>CORPORATE TOTAL</b>				
Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
	<b>EXPENDITURE</b>			
	Employees			
13,124,065	Salaries	14,670,260	13,697,250	14,571,290
188,834	Appointment of New Staff	73,250	45,710	31,830
458,315	Agency Staff	51,180	501,490	35,180
74,653	Training	65,620	62,110	45,710
7,600	Other	390	4,800	390
	Premises Related Expenses			
1,036	Garage Rents	1,040	3,590	4,100
1,325	Repairs and Maintenance	5,380	2,000	2,050
47	Other	0	0	0
	Transport Related Expenses			
420,564	Car Allowances	474,110	443,470	383,360
	Supplies and Services			
133,254	Equipment, Furniture and Materials	107,420	109,660	109,160
1,578	Clothing and Laundry	3,720	2,230	3,290
63,563	Printing, Stationery and Office Exps	71,060	62,300	67,120
36,986	Books and Manuals	39,180	45,140	43,020
83,837	Internal Audit Fees	87,200	80,840	77,200
5,869	Legal	6,000	21,000	6,000
265	Bank Charges	0	0	0
	Services			
260,536	Professional and Consultancy	75,440	135,420	62,370
23,689	Data Capture	59,700	44,700	60,700
37,832	Other	35,000	36,000	36,620
	Communications and Computing			
91,508	Postage	102,930	104,110	104,480
58,961	Telephones	63,050	59,570	62,780
15,734	Purchase of Equipment	18,980	9,080	16,900
139,677	Software	48,090	67,760	51,790
17,180	Development of Orchard	17,800	17,650	18,090
265,806	Repairs and Maintenance	282,300	278,360	305,340
923	Rental and Operational Leases	1,800	3,000	3,000
353	Debit Cards	400	300	300
504	Materials	0	0	0
241	Stationery	100	0	0
8,466	Insurance	8,900	8,470	8,560
	Expenses			
15,566	Staff Subsistence	14,160	11,180	10,940
97,178	Seminars and Courses	100,200	95,830	63,810
	Grants and Subscriptions			
52,245	Subscriptions to Professional Bodies	54,310	53,270	23,580
	Miscellaneous			
21,880	Other	31,110	30,970	31,210
	Agency and Contracted Services			
668,852	External Contractors	683,580	683,580	700,670
	Capital Financing Costs			
347,929	Capital Charges	346,850	331,910	362,150
	Income			
(2,083)	Deferred Government Grants	(20,000)	(20,000)	(38,330)
(83,513)	Government Grants	0	(7,200)	0
(202,802)	Other	(37,950)	(77,930)	(55,460)
0	Reduction to Meet Savings Target	0	(35,000)	(1,126,000)
<b>16,438,453</b>	<b>TOTAL NET EXPENDITURE</b>	<b>17,542,560</b>	<b>16,912,620</b>	<b>16,083,200</b>
0	Unallocated reduction for vacancies	(270,000)	0	(250,000)
0	Other unallocated reductions/expenditure	0	0	0
<b>16,438,453</b>	<b>TOTAL DIRECT EXPENDITURE SUMMARY</b>	<b>17,272,560</b>	<b>16,912,620</b>	<b>15,833,200</b>



Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>CHIEF OFFICERS &amp; HOUSING FUTURES</b>				
EXPENDITURE				
Employees				
689,541	Salaries	638,510	587,920	549,230
46,500	Appointment of New Staff	0	10,660	0
0	Agency Staff	0	5,420	0
21	Training	0	0	0
0	Other	0	120	0
Premises Related Expenses				
30	Other	0	0	0
Transport Related Expenses				
18,666	Car Allowances	14,830	15,170	12,540
Supplies and Services				
1,707	Equipment, Furniture and Materials	860	3,650	860
0	Clothing and Laundry	0	0	0
4,467	Printing, Stationery and Office Exps	2,180	1,860	2,070
1,545	Books and Manuals	2,030	1,880	2,200
0	Legal	0	0	0
Services				
3,529	Professional and Consultancy	8,000	8,670	8,000
0	Other	0	0	0
Communications and Computing				
64	Postage	60	80	90
1,177	Telephones	1,220	1,130	1,060
0	Purchase of Equipment	0	0	0
0	Software	0	0	0
364	Repairs and Maintenance	240	0	0
32	Insurance	30	30	30
Expenses				
2,870	Staff Subsistence	2,060	850	1,000
4,444	Seminars and Courses	5,040	4,420	2,860
Grants and Subscriptions				
2,233	Subscriptions to Professional Bodies	2,080	2,020	1,480
Miscellaneous				
0	Other	0	0	0
Income				
(5,000)	Other	(5,000)	(5,000)	(5,000)
0	Reduction to Meet Savings Target	0	0	0
<b>772,190</b>	<b>TOTAL NET EXPENDITURE</b>	<b>672,140</b>	<b>638,880</b>	<b>576,420</b>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>COMMUNITY &amp; CUSTOMER SERVICES (including Contact Centre)</b>				
EXPENDITURE				
Employees				
728,081	Salaries	883,130	742,510	849,290
19,941	Appointment of New Staff	38,250	7,400	3,250
394	Agency Staff	2,410	14,000	2,820
2,385	Training	0	2,900	0
1,057	Other	120	420	120
Premises Related Expenses				
0	Garage Rents	0	0	0
0	Repairs and Maintenance	0	0	0
0	Other	0	0	0
Transport Related Expenses				
8,799	Car Allowances	13,710	8,710	6,470
Supplies and Services				
487	Equipment, Furniture and Materials	1,860	1,010	2,130
498	Clothing and Laundry	800	650	650
1,537	Printing, Stationery and Office Exps	2,030	1,920	1,800
1,036	Books and Manuals	1,130	1,070	880
0	Internal Audit Fees	0	0	0
0	Legal	0	0	0
0	Bank Charges	0	0	0
Services				
0	Professional and Consultancy	0	0	0
0	Data Capture	0	0	0
1,328	Other	1,000	1,000	1,000
Communications and Computing				
53	Postage	200	950	1,010
390	Telephones	760	740	740
300	Purchase of Equipment	0	0	0
974	Software	0	0	0
0	Repairs and Maintenance	0	0	0
0	Rental and Operational Leases	0	0	0
0	Debit Cards	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
Expenses				
1,421	Staff Subsistence	540	840	460
9,319	Seminars and Courses	9,800	9,900	5,920
Grants and Subscriptions				
1,051	Subscriptions to Professional Bodies	1,200	940	160
Miscellaneous				
370	Other	150	150	150
Agency and Contracted Services				
668,852	External Contractors	683,580	683,580	700,670
Capital Financing Costs				
38,735	Capital Charges	31,930	31,640	3,700
Income				
0	Government Grants	0	0	0
(726)	Other	0	0	0
0	Reduction to Meet Savings Target	0	0	(41,000)
<b>1,486,282</b>	<b>TOTAL NET EXPENDITURE</b>	<b>1,672,600</b>	<b>1,510,330</b>	<b>1,540,220</b>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>CORPORATE SERVICES (Excluding ICT)</b>				
EXPENDITURE				
Employees				
3,087,791	Salaries	3,487,280	3,175,990	3,447,760
9,090	Appointment of New Staff	18,090	10,080	12,580
234,283	Agency Staff	23,200	233,530	1,400
11,924	Training	10,560	6,930	7,210
1,633	Other	0	360	0
Premises Related Expenses				
1,036	Garage Rents	1,040	1,090	1,100
0	Repairs and Maintenance	0	0	0
0	Other	0	0	0
Transport Related Expenses				
40,287	Car Allowances	43,380	39,590	38,710
Supplies and Services				
92,030	Equipment, Furniture and Materials	84,390	86,940	86,540
0	Clothing and Laundry	0	0	0
33,015	Printing, Stationery and Office Exps	41,650	39,170	42,960
29,648	Books and Manuals	29,160	33,500	31,030
83,837	Internal Audit Fees	87,200	80,840	77,200
5,869	Legal	6,000	6,000	6,000
265	Bank Charges	0	0	0
Services				
23,618	Professional and Consultancy	14,000	22,570	3,000
0	Data Capture	0	0	0
8,061	Other	6,500	7,500	8,000
Communications and Computing				
63,671	Postage	70,840	69,710	69,740
795	Telephones	820	670	770
643	Purchase of Equipment	0	0	0
39,752	Software	8,360	20,990	9,820
9,466	Repairs and Maintenance	10,230	10,590	10,610
30	Rental and Operational Leases	0	0	0
353	Debit Cards	400	300	300
0	Materials	0	0	0
0	Stationery	100	0	0
271	Insurance	280	260	260
Expenses				
2,042	Staff Subsistence	2,790	2,200	2,180
29,438	Seminars and Courses	29,320	25,100	17,470
Grants and Subscriptions				
15,858	Subscriptions to Professional Bodies	16,890	16,430	8,940
Miscellaneous				
888	Other	1,330	1,530	1,330
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
(83,513)	Government Grants	0	0	0
(9,554)	Other	(5,280)	(22,260)	(5,080)
0	Reduction to Meet Savings Target	0	0	(177,000)
<b>3,732,527</b>	<b>TOTAL NET EXPENDITURE</b>	<b>3,988,530</b>	<b>3,869,610</b>	<b>3,702,830</b>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>CORPORATE SERVICES</b>				
<b>INFORMATION AND COMMUNICATIONS TECHNOLOGY</b>				
EXPENDITURE				
Employees				
775,732	Salaries	897,420	849,340	900,110
2,593	Appointment of New Staff	4,410	4,410	1,500
0	Agency Staff	0	0	0
24,880	Training	21,500	15,000	13,010
0	Other	0	0	0
Premises Related Expenses				
1,325	Repairs and Maintenance	5,380	2,000	2,050
17	Other	0	0	0
Transport Related Expenses				
4,488	Car Allowances	4,680	3,960	3,950
Supplies and Services				
2,031	Equipment, Furniture and Materials	720	720	720
51	Clothing & Laundry	0	0	0
1,523	Printing, Stationery and Office Exps	2,450	2,000	2,450
353	Books and Manuals	100	500	400
0	Legal	0	0	0
Services				
105,987	Professional and Consultancy	34,510	52,710	38,440
0	Other	0	0	0
Communications and Computing				
137	Postage	330	330	340
44,874	Telephones	46,860	44,300	47,000
13,867	Purchase of Equipment	17,780	6,780	15,700
83,431	Software	36,140	41,330	36,900
17,180	Development of Orchard	17,800	17,650	18,090
255,976	Repairs and Maintenance	271,630	267,770	294,730
0	Rental and Operational Leases	0	0	0
504	Materials	0	0	0
69	Stationery	0	0	0
4,787	Insurance	4,930	4,870	4,940
Expenses				
3,856	Staff Subsistence	1,150	500	510
1,933	Seminars and Courses	4,350	2,500	2,630
Grants and Subscriptions				
3,132	Subscriptions to Professional Bodies	3,850	3,850	1,860
Capital Financing Costs				
308,885	Capital Charges	314,720	299,750	358,030
Income				
(2,083)	Deferred Government Grants	(20,000)	(20,000)	(38,330)
0	Government Grants	0	0	0
(19,410)	Other	0	0	0
0	Reduction to Meet Savings Target	0	0	(32,000)
<b>1,636,118</b>	<b>TOTAL NET EXPENDITURE</b>	<b>1,670,710</b>	<b>1,600,270</b>	<b>1,673,030</b>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>NEW COMMUNITIES</b>				
<b>EXPENDITURE</b>				
	Employees			
1,076,106	Salaries	1,464,310	1,302,390	1,452,020
58,926	Appointment of New Staff	0	860	0
32,725	Agency Staff	0	0	0
4,278	Training	4,320	4,730	2,610
153	Other	0	20	0
	Premises			
0	Garage Rents	0	0	0
0	Other	0	0	0
	Transport Related Expenses			
30,332	Car Allowances	42,210	37,160	27,580
	Supplies and Services			
3,411	Equipment, Furniture and Materials	1,250	1,200	910
0	Clothing and Laundry	100	100	100
2,174	Printing, Stationery and Office Exps	1,950	1,200	1,470
474	Books and Manuals	1,300	840	840
0	Legal	0	0	0
	Services			
0	Professional and Consultancy	0	28,240	0
0	Data Capture	0	0	0
51	Other	0	0	0
	Communications and Computing			
1,323	Postage	1,710	3,910	4,120
401	Telephones	560	610	710
0	Purchase of Equipment	0	0	0
4,787	Software	0	0	0
0	Repairs and Maintenance	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
	Expenses			
658	Staff Subsistence	1,280	1,280	1,130
4,782	Seminars and Courses	6,450	8,350	3,900
	Grants and Subscriptions			
5,134	Subscriptions to Professional Bodies	6,000	5,300	250
	Miscellaneous			
0	Other	22,690	26,490	26,950
	Capital Financing Costs			
0	Capital Charges	0	0	0
	Income			
0	Other	0	(1,270)	(350)
0	Reduction to Meet Savings Target	0	(35,000)	(421,000)
<b>1,225,715</b>	<b>TOTAL NET EXPENDITURE</b>	<b>1,554,130</b>	<b>1,386,410</b>	<b>1,101,240</b>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>PLANNING SERVICES</b>				
EXPENDITURE				
Employees				
2,538,212	Salaries	2,811,310	2,628,980	2,812,530
21,786	Appointment of New Staff	0	3,000	0
0	Agency Staff	0	0	0
14,036	Training	11,340	11,150	6,870
1,096	Other	0	0	0
Premises				
0	Garage Rents	0	0	0
0	Other	0	0	0
Transport Related Expenses				
96,259	Car Allowances	115,990	108,530	86,990
Supplies and Services				
13,753	Equipment, Furniture and Materials	5,890	4,620	4,870
0	Clothing and Laundry	30	30	30
5,637	Printing, Stationery and Office Exps	5,110	4,980	4,980
1,069	Books and Manuals	1,410	3,360	3,360
0	Legal	0	15,000	0
Services				
33,846	Professional and Consultancy	0	9,600	0
23,689	Data Capture	59,700	44,700	60,700
9,606	Other	0	0	0
Communications and Computing				
11,557	Postage	12,060	13,750	14,080
1,459	Telephones	1,310	1,310	1,320
0	Purchase of Equipment	0	0	0
2,470	Software	0	440	0
0	Repairs and Maintenance	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
481	Insurance	470	470	470
Expenses				
1,572	Staff Subsistence	1,550	1,490	1,490
11,157	Seminars and Courses	10,430	9,430	6,300
Grants and Subscriptions				
8,181	Subscriptions to Professional Bodies	8,830	9,640	2,060
Miscellaneous				
3,995	Other	2,000	2,000	2,000
Capital Financing Costs				
309	Capital Charges	200	520	420
Income				
(41,165)	Other	0	0	0
0	Reduction to Meet Savings Target	0	0	(376,000)
<b>2,759,005</b>	<b>TOTAL NET EXPENDITURE</b>	<b>3,047,630</b>	<b>2,873,000</b>	<b>2,632,470</b>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>AFFORDABLE HOMES</b>				
<b>EXPENDITURE</b>				
Employees				
2,344,047	Salaries	2,474,430	2,436,410	2,539,430
24,892	Appointment of New Staff	0	6,800	2,000
181,144	Agency Staff	10,000	242,970	15,000
12,217	Training	10,790	14,300	11,710
2,327	Other	0	3,630	0
Premises Related Expenses				
0	Garage Rents	0	2,500	3,000
0	Other	0	0	0
Transport Related Expenses				
109,821	Car Allowances	116,970	110,740	92,660
Supplies and Services				
4,153	Equipment, Furniture and Materials	2,820	1,940	3,550
782	Clothing and Laundry	940	450	660
8,814	Printing, Stationery and Office Exps	9,090	4,570	4,790
626	Books and Manuals	770	990	1,030
0	Bank Charges	0	0	0
Services				
46,017	Professional & Consultancy	13,500	7,500	7,500
0	Data Capture	0	0	0
0	Other	0	0	0
Communications and Computing				
7,325	Postage	9,600	7,350	8,650
5,128	Telephones	5,950	5,390	5,720
643	Purchase of Equipment	0	1,100	0
7,358	Software	2,200	3,000	3,000
0	Repairs and Maintenance	200	0	0
893	Rental & Operational Leases	1,800	3,000	3,000
0	Materials	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
Expenses				
783	Staff Subsistence	1,470	700	850
20,543	Seminars and Courses	17,440	18,950	14,220
Grants and Subscriptions				
9,958	Subscriptions to Professional Bodies	9,580	9,210	6,010
Miscellaneous				
16,023	Other	0	0	0
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
0	Government Grants	0	(7,200)	0
(46,665)	Other	(27,440)	(48,800)	(44,800)
0	Reduction to Meet Savings Target	0	0	(44,000)
<b><u>2,756,829</u></b>	<b>TOTAL NET EXPENDITURE</b>	<b><u>2,660,110</u></b>	<b><u>2,825,500</u></b>	<b><u>2,633,980</u></b>

Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
<b>HEALTH AND ENVIRONMENTAL SERVICES</b>				
<b>EXPENDITURE</b>				
<b>Employees</b>				
1,884,555	Salaries	2,013,870	1,973,710	2,020,920
5,106	Appointment of New Staff	12,500	2,500	12,500
9,769	Agency Staff	15,570	5,570	15,960
4,912	Training	7,110	7,100	4,300
1,334	Other	270	250	270
<b>Premises Related Expenses</b>				
0	Garage Rents	0	0	0
0	Other	0	0	0
<b>Transport Related Expenses</b>				
111,912	Car Allowances	122,340	119,610	114,460
<b>Supplies and Services</b>				
15,682	Equipment, Furniture and Materials	9,630	9,580	9,580
247	Clothing and Laundry	1,850	1,000	1,850
6,396	Printing, Stationery and Office Exps	6,600	6,600	6,600
2,235	Books and Manuals	3,280	3,000	3,280
0	Legal	0	0	0
0	Bank Charges	0	0	0
<b>Services</b>				
47,539	Professional & Consultancy	5,430	6,130	5,430
0	Data Capture	0	0	0
18,786	Other	27,500	27,500	27,620
<b>Communications and Computing</b>				
7,378	Postage	8,130	8,030	6,450
4,737	Telephones	5,570	5,420	5,460
281	Purchase of Equipment	1,200	1,200	1,200
905	Software	1,390	2,000	2,070
0	Repairs and Maintenance	0	0	0
0	Materials	0	0	0
172	Stationery	0	0	0
2,895	Insurance	3,190	2,840	2,860
<b>Expenses</b>				
2,364	Staff Subsistence	3,320	3,320	3,320
15,562	Seminars and Courses	17,370	17,180	10,510
<b>Grants and Subscriptions</b>				
6,698	Subscriptions to Professional Bodies	5,880	5,880	2,820
<b>Miscellaneous</b>				
604	Other	4,940	800	780
<b>Capital Financing Costs</b>				
0	Capital Charges	0	0	0
<b>Income</b>				
0	Government Grants	0	0	0
(80,282)	Other	(230)	(600)	(230)
0	Reduction to Meet Savings Target	0	0	(35,000)
<b><u>2,069,787</u></b>	<b>TOTAL NET EXPENDITURE</b>	<b><u>2,276,710</u></b>	<b><u>2,208,620</u></b>	<b><u>2,223,010</u></b>



## **PRECAUTIONARY ITEMS**

These are items of expenditure over which there is some doubt as to whether they would occur, but if they did, the Council would be required to meet them. If the spending need does arise on any item, delegated authority has been given to the Finance and Staffing Portfolio Holder and the Chief Finance Officer to approve such expenditure (to be met from reserves), up to the level indicated for the relevant year:

	Total Approved	Used in 2009/10 to Jan 2010
	£	£
<b><u>Precautionary Items approved for 2009/10</u></b>		
Awarded Watercourses - emergency works	15,000	0
Awarded Watercourses - costs resulting from tendering the service	20,000	0
Footway Lighting	10,000	
Waste Management Strategy - unknown costs dependant on chosen strategy	50,000	0
Contaminated Land - remedial works	82,000	0
Clearance of Private Sewers	6,000	0
National Assistance Burials Act	5,000	0
District Emergencies	50,000	0
Homelessness - additional accommodation	100,000	0
Housing Futures - adverts and consultancy	50,000	4,000
Employment Committee	10,000	0
Environmental Health Legal Costs	10,000	0
Planning Appeals and Inquiries	100,000	
Standards Budget	68,720	0
District Elections - By-election costs	4,000	3,900
Total	<u>580,720</u>	<u>7,900</u>

## **Precautionary Items for 2010/11**

	Total £
Awarded Watercourses - emergency works	15,000
Waste Management Strategy - unknown costs dependant on chosen strategy	50,000
Footway Lighting	10,000
Contaminated Land - remedial works	82,000
Clearance of Private Sewers	6,000
National Assistance Burials Act	5,000
District Emergencies	50,000
Homelessness - additional accommodation	80,000
Employment Committee	10,000
Environmental Health Legal Costs	10,000
Planning Appeals and Inquiries	50,000
Standards Budget	68,720
District Elections - By-election costs	4,000
ICT Development (capital)	50,000
Total	<u>490,720</u>